

Zealand Pharma

Transforming the future
of metabolic health

Corporate Presentation
January 2026

Forward-looking statements

This presentation contains “forward-looking statements”, as that term is defined in the Private Securities Litigation Reform Act of 1995 in the United States, as amended, even though no longer listed in the United States this is used as a definition to provide Zealand Pharma’s expectations or forecasts of future events regarding the research, development and commercialization of pharmaceutical products, the timing of the company’s pre-clinical and clinical trials and the reporting of data therefrom and the company’s significant events and potential catalysts in 2025 and financial guidance for 2025. These forward-looking statements may be identified by words such as “aim,” “anticipate,” “believe,” “could,” “estimate,” “expect,” “forecast,” “goal,” “intend,” “may,” “plan,” “possible,” “potential,” “will,” “would” and other words and terms of similar meaning. You should not place undue reliance on these statements, or the scientific data presented.

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Table of content

About Zealand Pharma

4

Obesity

11

Petrelintide (amylin analog)

26

Survodutide (glucagon/GLP-1 receptor dual agonist)

45

Dapiglutide (GLP-1/GLP-2 receptor dual agonist)

57

Rare diseases

59

Dasiglucagon for congenital hyperinsulinism

60

Glepaglutide for short bowel syndrome

64

Chronic inflammation

68

ZP9830 (Kv1.3 blocker)

69

Building the world's most valuable metabolic health pipeline

71

Additional company information

78

Profit & Loss (Q3 2025 YTD)

79

Financials terms for partnerships (Roche and Boehringer Ingelheim)

80

Cash position and near-term profitability drivers

81

Management Team

82

About Zealand Pharma

Corporate Presentation

On the cusp of transforming into a generational biotech

Redefining the near-term future of weight management

Differentiated obesity pipeline with mid- to late-stage candidates

Petrelintide^a

Survodutide^b

Leading programs backed by strong partners



Building the world's most valuable metabolic health pipeline

Our unfair advantage

>25 years of unmatched peptide R&D expertise

+10 clinical programs by 2030 and industry-leading cycle times from idea to clinic

Boston research site
Partnerships for external innovation

Solid cash position

USD ~2.5B
(DKK ~16.2B)^c

Defined by firsts in complex peptide engineering

**25+****years of expertise
in peptide R&D****Strong track record in stabilizing and
developing the most challenging peptides**

Lixisenatide
First SIP-tail
modified **GLP-1**
analog

Survodutide
First glucagon/GLP-1
receptor dual
agonist^a

Petrelintide
First long-acting
human amylin-derived
amylin analog with
stability around
neutral pH

ZP9830
Potential **first**
specific inhibitor of
the **Kv1.3** ion channel

Dasiglucagon
First glucagon
analog with stability
in aqueous solution

Glepaglutide
First GLP-2 analog in
a ready-to-use
autoinjector

Dapiglutide
First GLP-1/GLP-2
receptor dual agonist

An engine built on peptides, data and AI

Our unfair advantage in metabolic health

Unmatched expertise in peptides and metabolic health



>25 years of rich proprietary data



Unique opportunity to leverage AI/ML

METABOLIC FRONTIER 2030

By 2030:

- 5 launches in 5 years
- 10+ clinical programs in metabolic health
- Industry-leading cycle times from idea to clinic

2026: Most defining and catalyst-rich year yet

NON-EXHAUSTIVE

Petrelintide^a (amylin analog)

- ☐ Results from Ph2 ZUPREME-1
- ☐ Initiation of Ph3 program
- ☐ Results from Ph2 ZUPREME-2
- ☐ Initiation of Ph2 with petrelintide/CT-388

Survodutide^b (GCGR/GLP-1R)

- ☐ Results from Ph3 obesity program
 - ☐ SYNCHRONIZE™-1
 - ☐ SYNCHRONIZE™-2
 - ☐ SYNCHRONIZE™-CVOT
 - ☐ SYNCHRONIZE™-MASLD

Building the pipeline of the future

- ☐ ZP9830 (Kv1.3)
Results from Ph1a SAD and MAD, and clinical advancement
- ☐ Progress pre-clinical programs at accelerated speed
- ☐ Establish Boston research site
- ☐ Partnerships to evolve and fuel platform

Executing on rare disease programs

- ☐ Dasiglucagon for CHI:
U.S. regulatory submission
- ☐ Glepaglutide for SBS:
Progression of Ph3 EASE-5 trial

^aZealand Pharma has a collaboration and license agreement with Roche for petrelintide, including co-development and co-commercialization in the U.S. and Europe.

^bSurvodutide is licensed to Boehringer Ingelheim from Zealand Pharma, with Boehringer solely responsible for development and commercialization globally.

GCGR=glucagon receptor; GLP-1R=glucagon-like peptide-1 receptor; CVOT=cardiovascular outcomes trial; MASLD=metabolic dysfunction-associated steatotic liver disease; SAD=single ascending dose; MAD=multiple ascending dose; CHI=congenital hyperinsulinism; SBS=short bowel syndrome.

Clinical pipeline: Five launches in the next five years

Obesity and related comorbidities

Product candidate^a

Petrelintide (amylin analog) ^b	Obesity		Phase 2
Petrelintide/CT-388 (amylin + GLP-1/GIP) ^b	Obesity		Phase 2-ready
Survodutide (GCGR/GLP-1R dual agonist) ^c	Obesity		Phase 3
Survodutide (GCGR/GLP-1R dual agonist) ^c	MASH		Phase 3
ZP6590 (GIP receptor agonist)	Obesity		Phase 1-ready
Dapiglutide (GLP-1R/GLP-2R dual agonist)	Obesity		Paused (Phase 2-ready)

Rare disease

Product candidate^a

Dasiglucagon: SC continuous infusion	Congenital hyperinsulinism	Registration
Glepaglutide (GLP-2 analog)	Short bowel syndrome	Phase 3

Inflammation

Product candidate^a

ZP9830 (Kv1.3 ion channel blocker)	Undisclosed	Phase 1
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2026 transformational milestones shaping long-term value creation

NON-EXHAUSTIVE

H1 2026

Petrelintide

Topline results from Phase 2 ZUPREME-1

Petrelintide/CT-388

Initiation of Phase 2

Survodutide

Topline results from key trials in Phase 3 obesity program (SYNCHRONIZE™-1, -2, -MASLD, -CVOT)

ZP9830 (Kv1.3 ion channel blocker)

Topline results from Phase 1a trial (SAD)

H2 2026

Petrelintide

Topline results from Phase 2 ZUPREME-2

Petrelintide

Initiation of Phase 3 program

ZP9830 (Kv1.3 ion channel blocker)

Topline results from Phase 1a trial (MAD)

ZP9830 (Kv1.3 ion channel blocker)

Initiation of Phase 1b trial

Dasiglucagon for CHI

U.S. regulatory submission

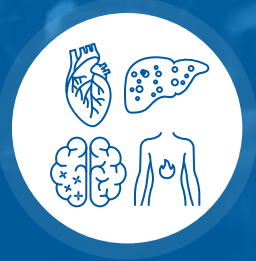
Obesity

Corporate Presentation

Obesity: greatest healthcare challenge of our time



The obesity epidemic has **surged over the past decades**, with **50% of adults** globally expected to live with **overweight or obesity** by 2030¹

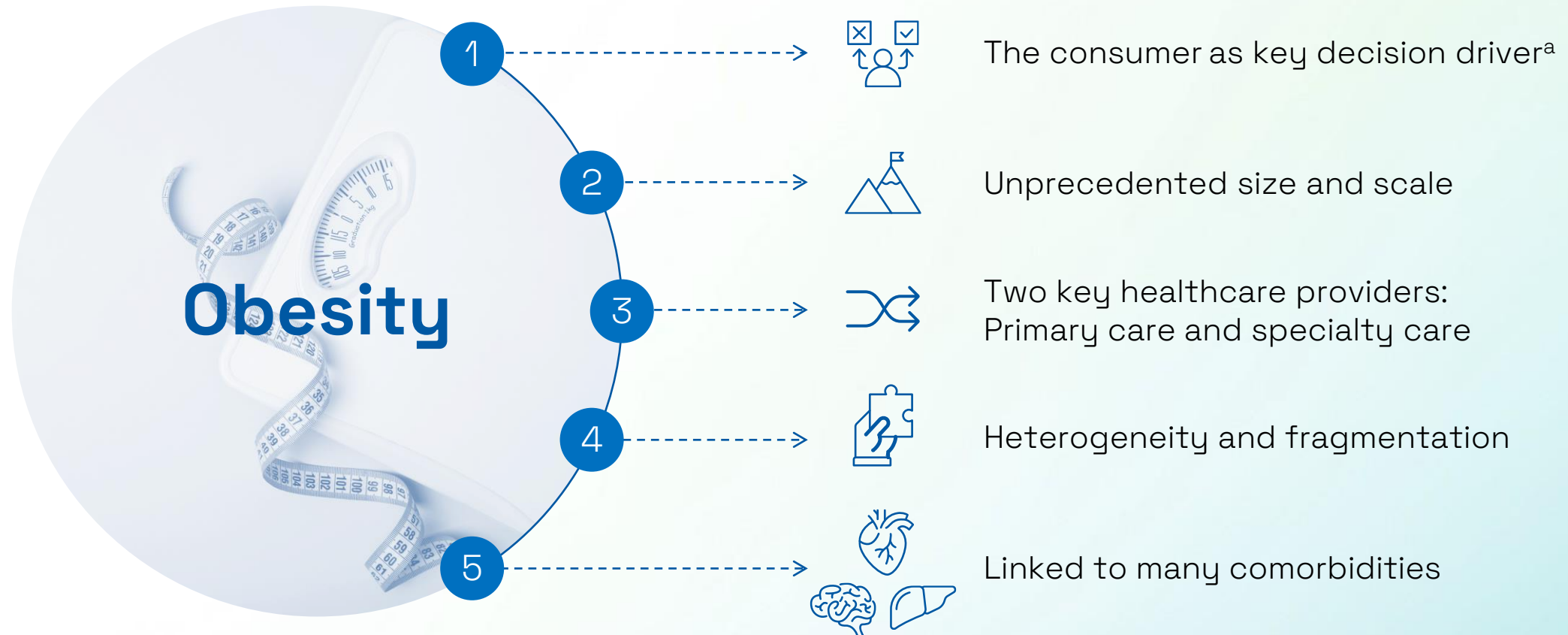


>200 complications and comorbidities associated with obesity²



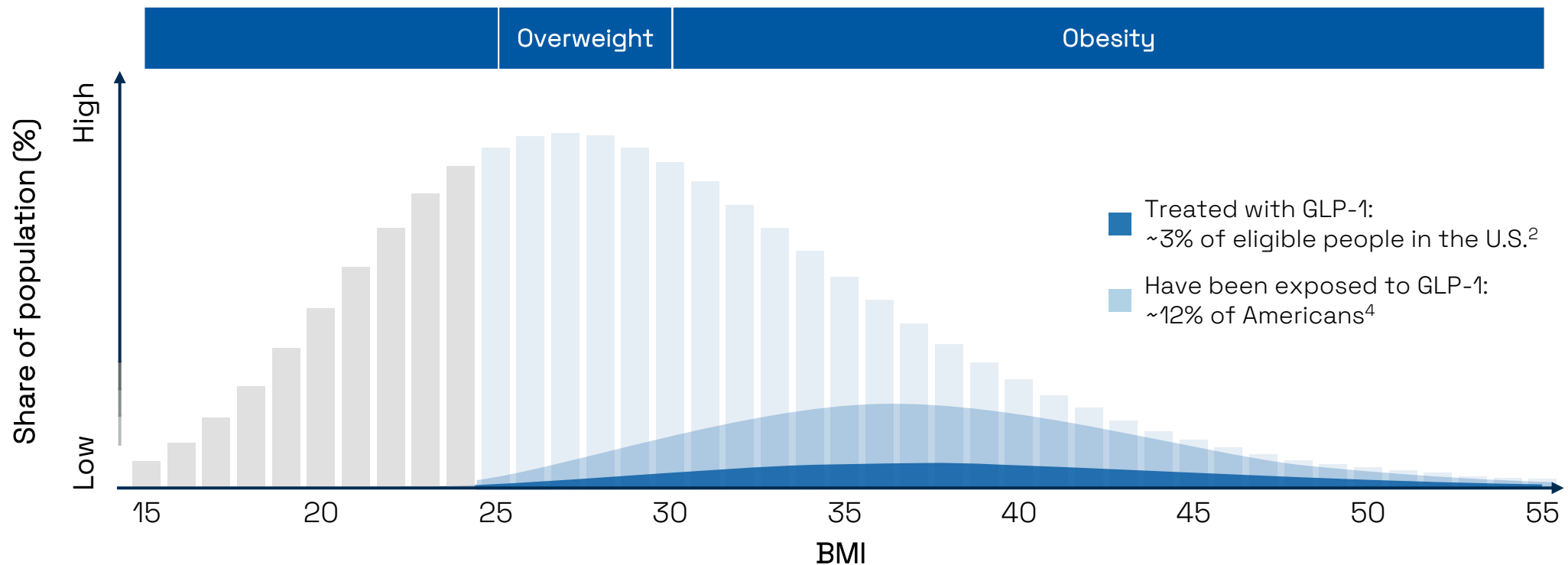
Today, **~35% of U.S. children and adolescents aged 2–19 years** live with overweight or obesity³

Unique disease area



Public health challenge: We must improve treatment penetration and maintenance

BMI distribution and GLP-1 usage today^{a,1-3}



^aChart is illustrative. The general population BMI is modeled based on national public health statistics from a large, developed market.

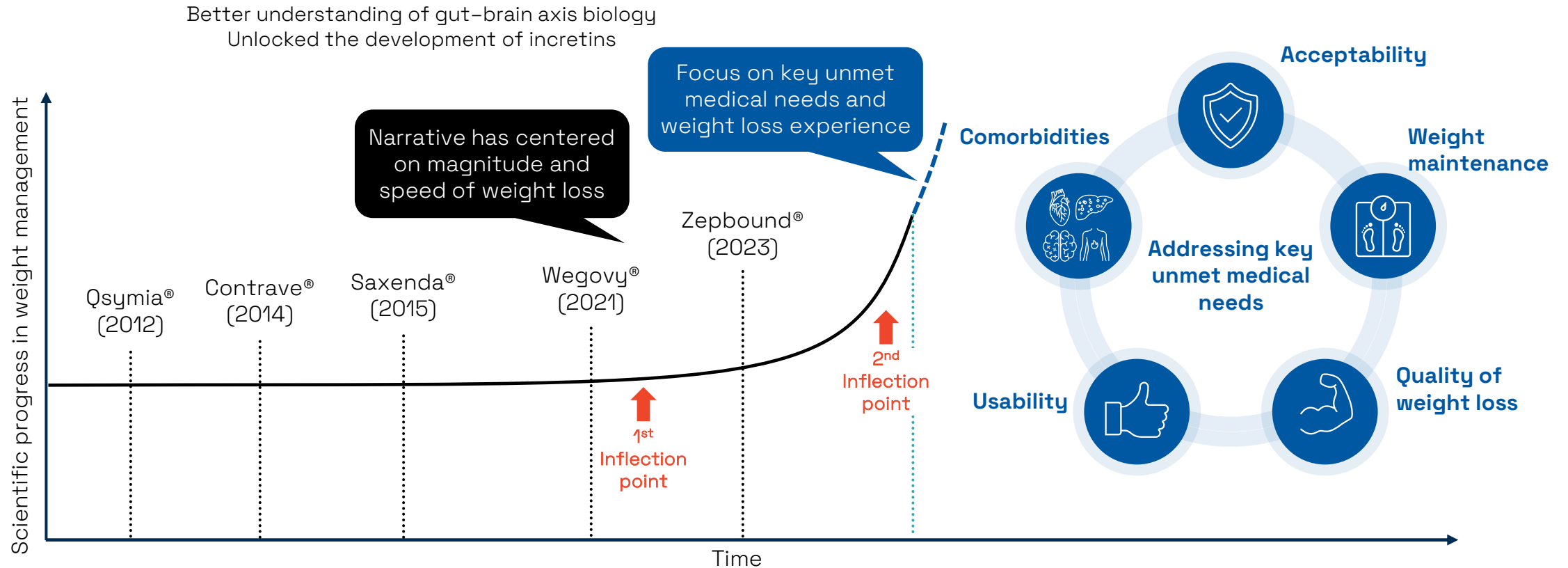
Sources: ¹Distribution of Body Mass Index Among Adults (2024), <https://www.kff.org/state-health-policy-data/state-indicator/distribution-of-body-mass-index-among-adults>, accessed November 2024; ²Kim et al. (2025) Uptake of and Disparities in Semaglutide and Tirzepatide Prescribing for Obesity in the US, JAMA. Published online April 29, 2025; ³World Obesity Atlas 2025. World Obesity. <https://data.worldobesity.org/publications/world-obesity-atlas-2025-v7.pdf>. Accessed November 2025; ⁴Bozick et al (2025) GLP-1 agonist use and side effects in the United States. RAND. Published August 5, 2025.

BMI=body mass index; GLP-1=glucagon-like peptide-1.

Beyond Weight loss Olympics: key unmet needs

First wave of incretins

New mechanisms and next-gen incretins



Obesity demands new classes of drugs

Hypertension

- Diuretics
- Beta-blockers
- ACE inhibitors
- ARBs
- Calcium channel blockers
- Direct renin inhibitors
- Vasodilators
- Centrally acting agents

+8

Dyslipidemia

- Statins
- Cholesterol absorption inhibitors
- PCSK9 inhibitors
- Bile acid sequestrants
- PPAR- α agonists
- Nicotinic acid
- Omega-3 fatty acids
- ANGPTL3 inhibitors

+8

Type 2 diabetes

- Metformin
- Sulfonylureas
- Meglitinides
- DPP-4 inhibitors
- SGLT-2 inhibitors
- GLP-1 receptor agonists
- Insulin
- Amylin (short-acting)

+8

Obesity

- GLP-1RA-based therapies (GLP-1 and GLP-1/GIP)

Only 1

+8 classes of drugs in other chronic disease areas with more mature and saturated markets

One class of drugs available today

Two distinct segments, two focus areas

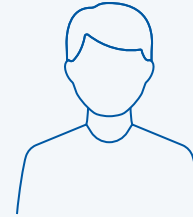


Prescriber-driven

Specialist-driven prescriptions focusing on benefits of treating **comorbidities** and **health impact** of weight loss

Objectives:

- 1 Comorbidity risk reduction and health outcomes
- 2 Relative weight loss
- 3 Tolerability and user experience (to improve persistence)
- 4 Convenience of treatment



Consumer-driven

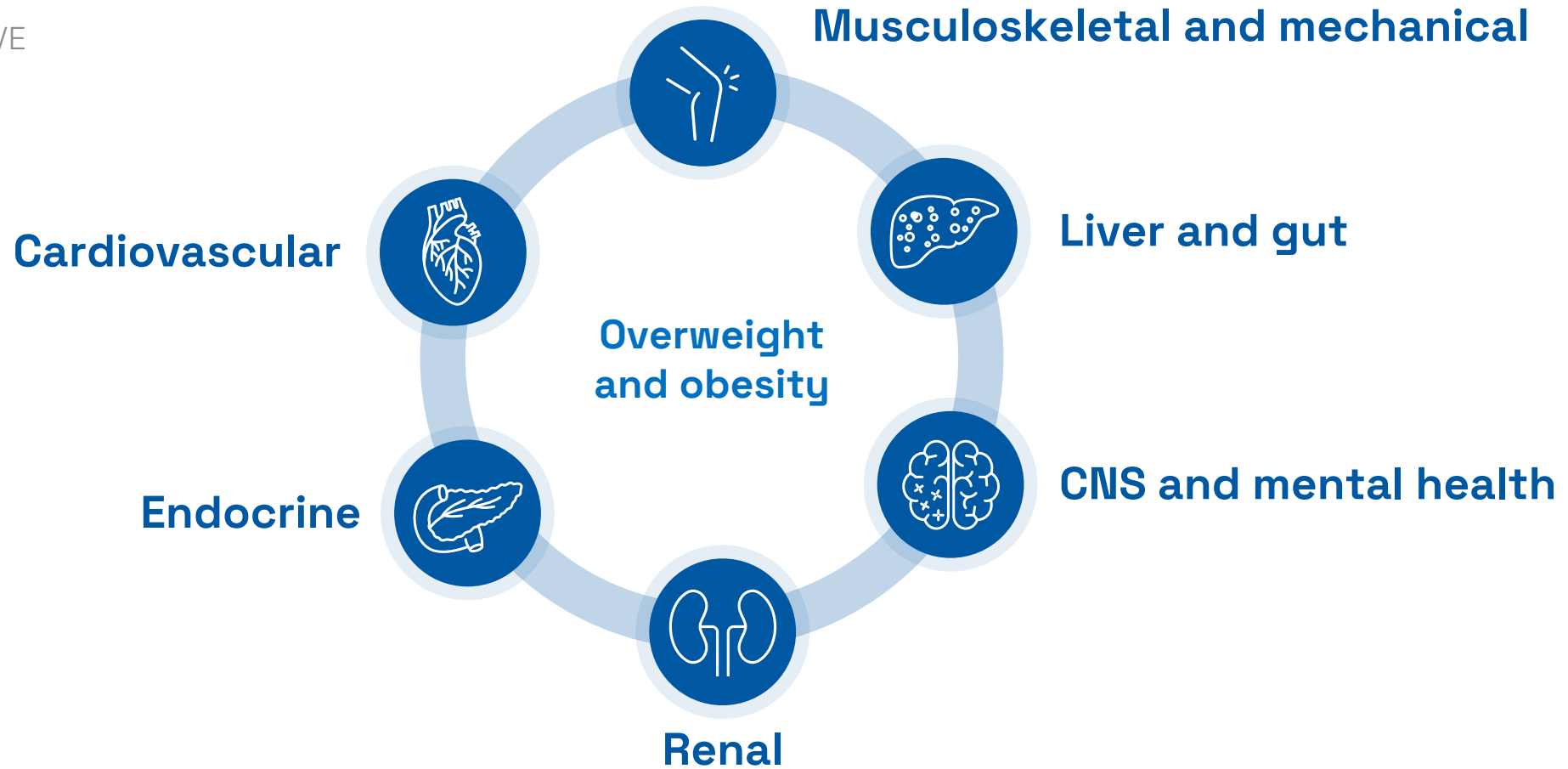
Consumer-driven **primary care** prescriptions focusing on **desired weight loss** and **user experience**

Objectives:

- 1 Desired weight loss
- 2 Tolerability and user experience
- 3 Health outcomes
- 4 Convenience of treatment

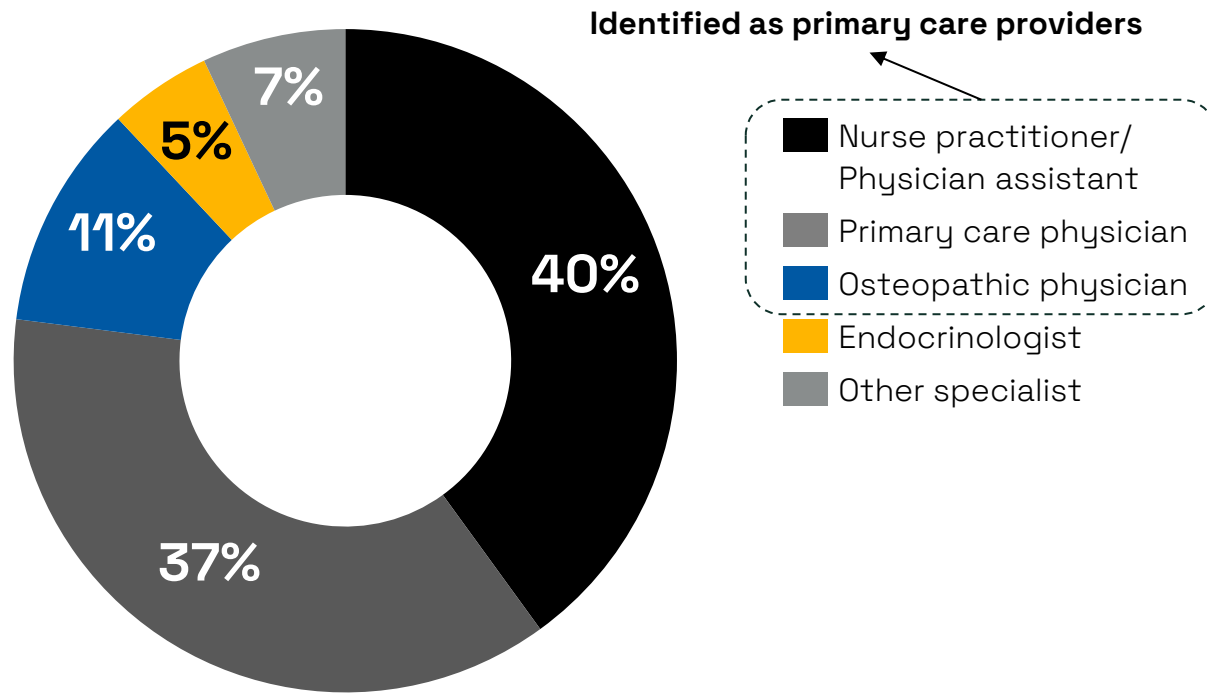
Obesity impacts several organ systems

NON-EXHAUSTIVE



Primary care leads; specialty still emerging

~90% of GLP-1 prescriptions for weight management are driven by primary care providers^{1,a}



Healthier version of themselves, not healthiest



61% of users in the U.S. self-refer¹



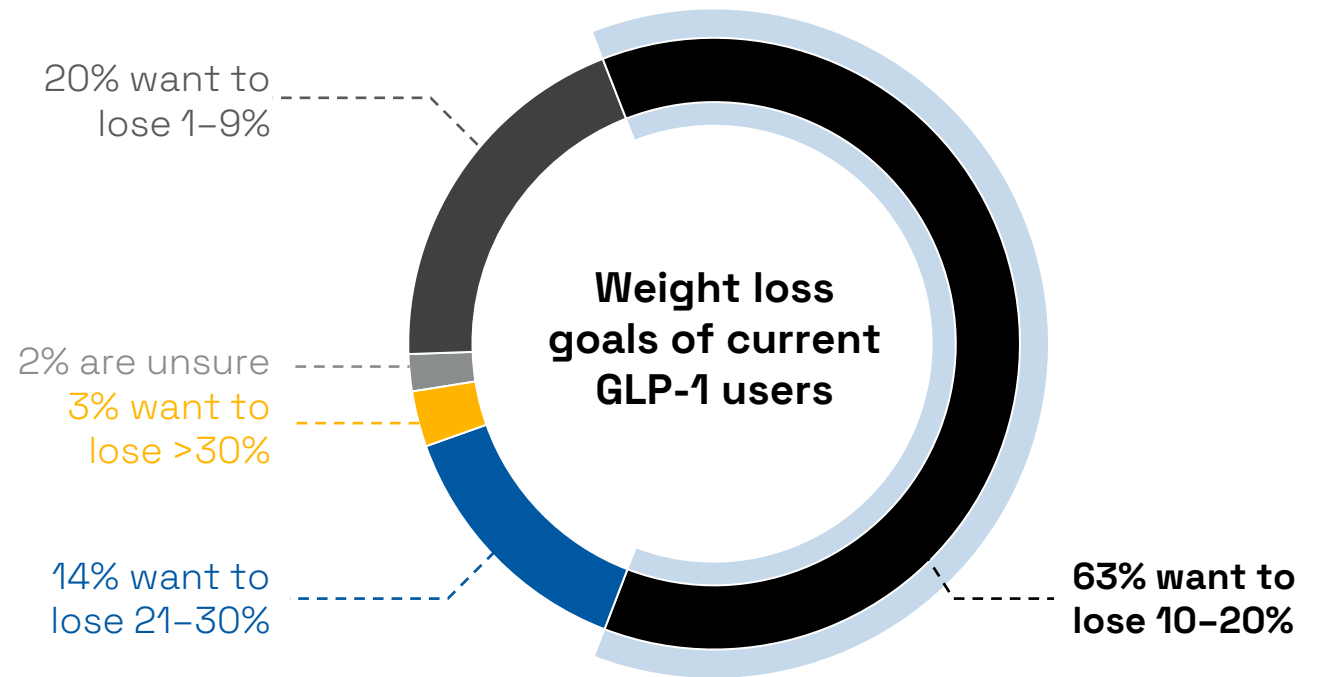
**Unprecedented willingness to pay
out of pocket**



**Highly individualized and
cyclical journeys**

Desired weight loss contradicts *Weight loss Olympics*

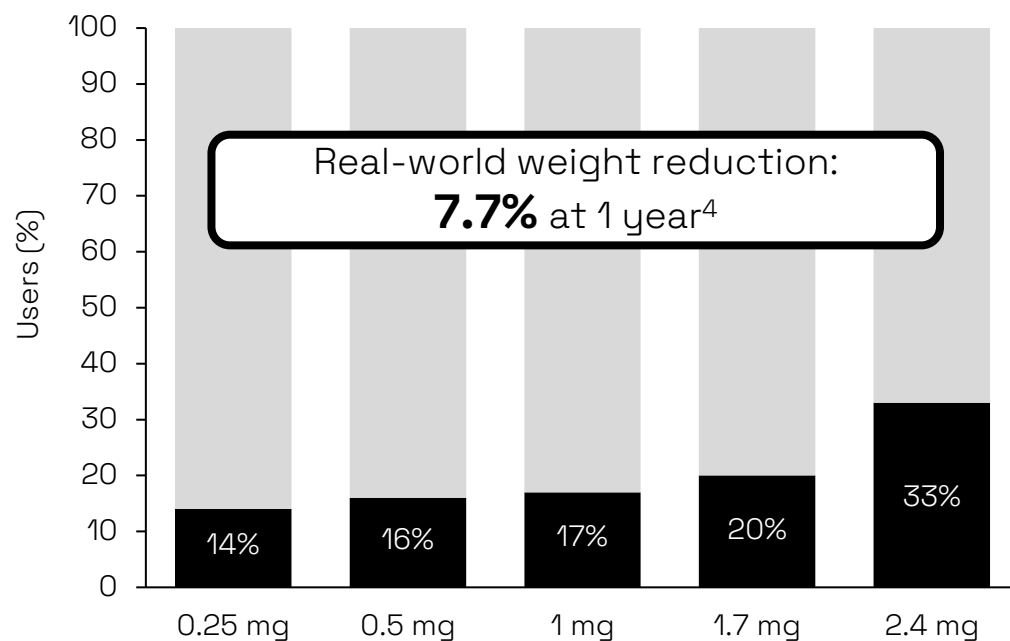
**>80% of GLP-1
users
want to lose
up to 20%
of their body
weight**



GLP-1 efficacy: real world vs. clinical trials

ONCE-WEEKLY
wegovy[®]
semaglutide injection **2.4 mg**

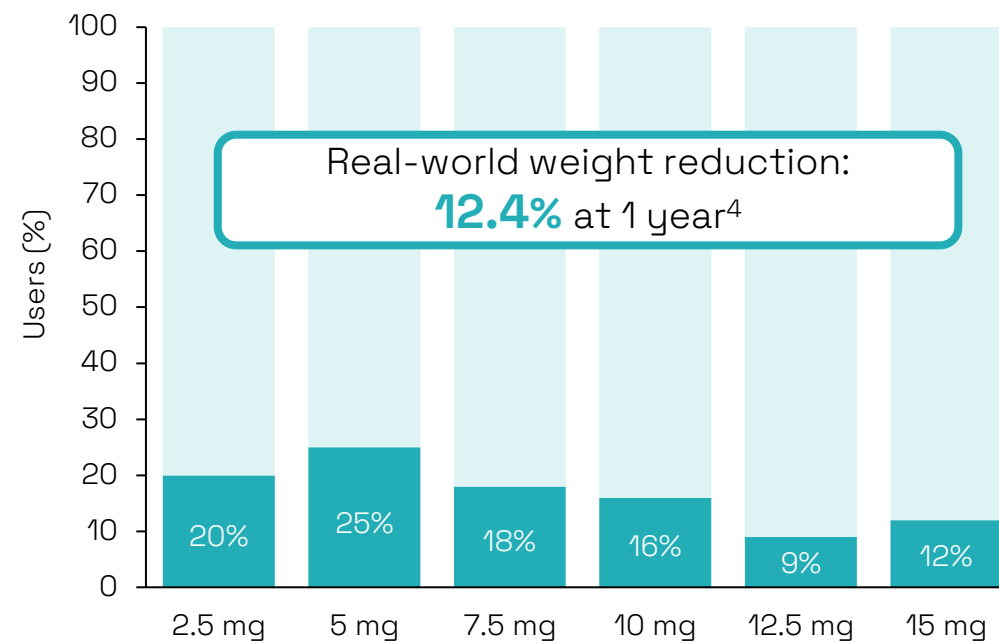
Real-world use of Wegovy by dose¹



Mean weight loss of **14.9%**
at Week 68 in Phase 3
STEP 1 trial²

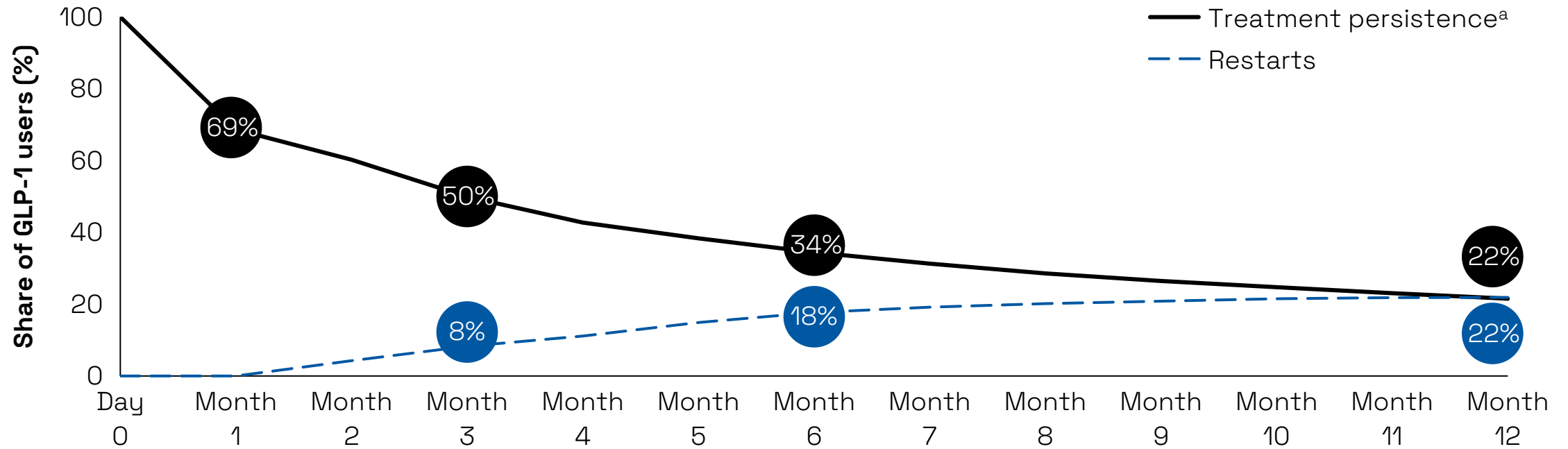
zepbound[™]
(tirzepatide) injection

Real-world use of Zepbound by dose¹



Mean weight loss of **20.9%**
at Week 72 in Phase 3
SURMOUNT-1 trial³

Poor treatment persistence and frequent restarts in the real world



Enhancing weight loss **experience** is critical to improve long-term treatment persistence and change the trajectory of the obesity epidemic

Gastrointestinal adverse effects primary reason for discontinuation

Reasons given by GLP-1 users for negative experience with current treatments for obesity¹



49%: Adverse effects



32%: Cost concerns



19%: Access

Top five adverse effects prompting discontinuation²

- Nausea
- Vomiting
- Diarrhea
- Fatigue
- Headache

Zealand Pharma poised to lead in highest unmet needs



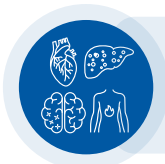
Enhanced weight loss experience to **improve treatment persistence**

Petrelintide^a



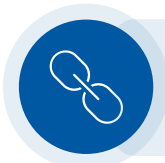
New foundational MoA, **redefining the standard of care** in weight management

Petrelintide^a



Targeted effects on obesity-related **comorbidities**

Survodutide^b, petrelintide^a,
petrelintide/CT-388 FDC^a



Fixed-dose combinations for specific segments needing additional benefits beyond monotherapy

Petrelintide/CT-388 FDC^a

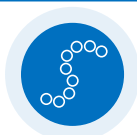


Expand **usability** through less frequent dosing and/or route of administration

Next wave of innovation

Petrelintide is a long-acting, potential best-in-class amylin analog

Petrelintide is a 36-amino-acid acylated peptide, based on the peptide sequence of **human amylin**¹



Human amylin backbone (intentionally avoiding sCT due to potential safety and tolerability concerns)¹



Potent **balanced agonistic effects** on **AMY-1R**, **AMY-3R**, and **CTR** (motivated by extensive screening)^{1,3}



Chemical and physical **stability** around **neutral pH** (allowing for co-formulation and co-administration with other peptides, and reducing the risk of injection site reactions and immunogenicity)^{2,3}



Consistent **half-life of 10 days**, suitable for once-weekly administration and potentially important for tolerability^{4,5}



~85% bioavailability^{1,5}, potentially important for efficacy and COGS

Amylin exerts beneficial metabolic effects on multiple organ systems

Physiological and pharmacological effects of amylin receptor activation¹⁻⁵

CNS

- ↑ Leptin sensitivity²
- ↑ Satiety³
- ↑ Energy expenditure³
- ↓ Body weight³

GI tract

Via the vagal nerve

- ↓ Gastric emptying³

Muscle

- ↔ Preserves lean mass^{a,4}

Pancreas (indirect)^b

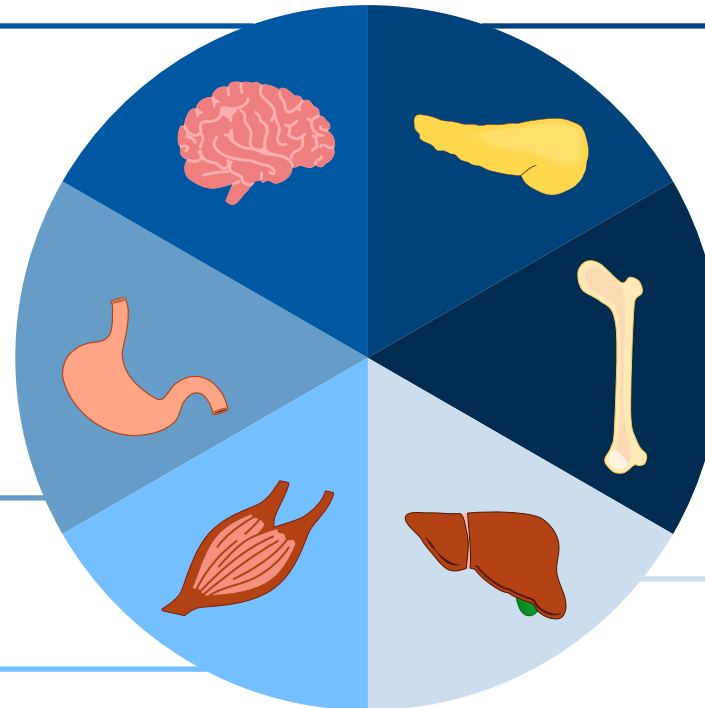
- ↓ Insulin secretion (improving glucose metabolism)³
- ↓ Glucagon secretion³

Bone

- ↓ Osteoclast activity⁵
- ↑ Osteoblast activity⁵

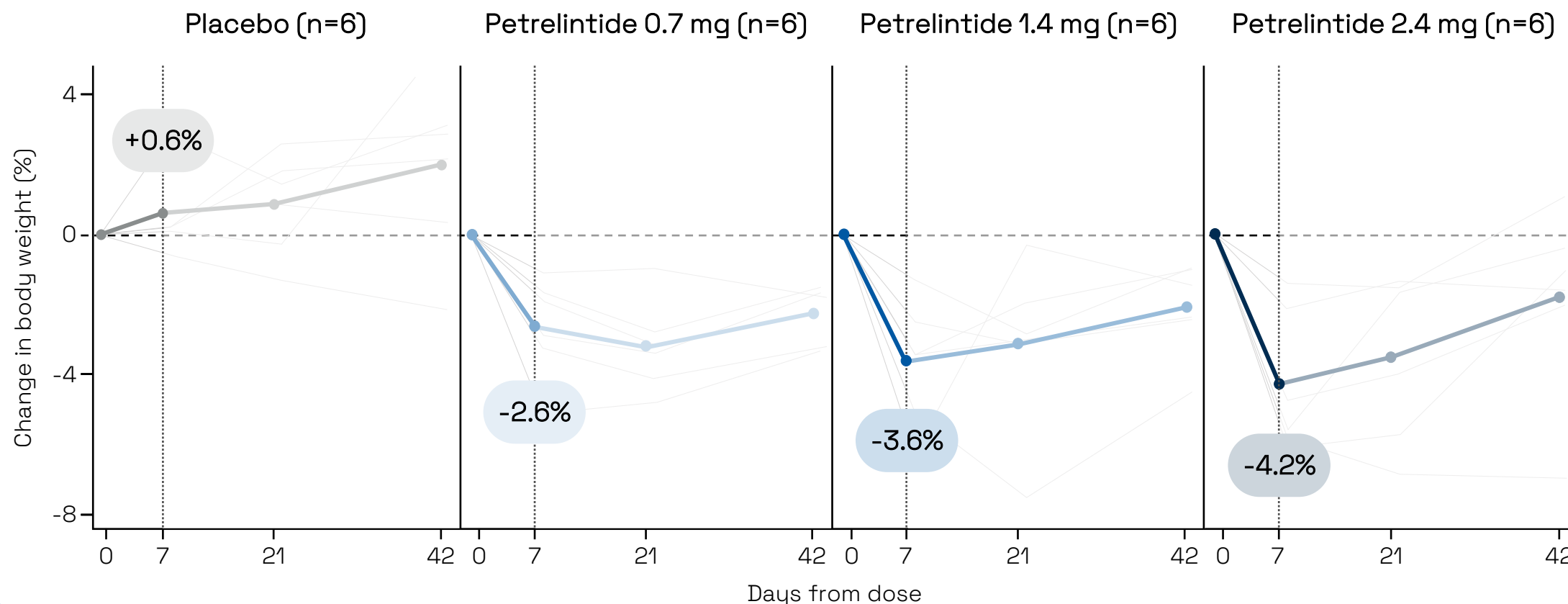
Liver and adipose tissue

- ↑ Insulin sensitivity³
- ↓ Fat accumulation³



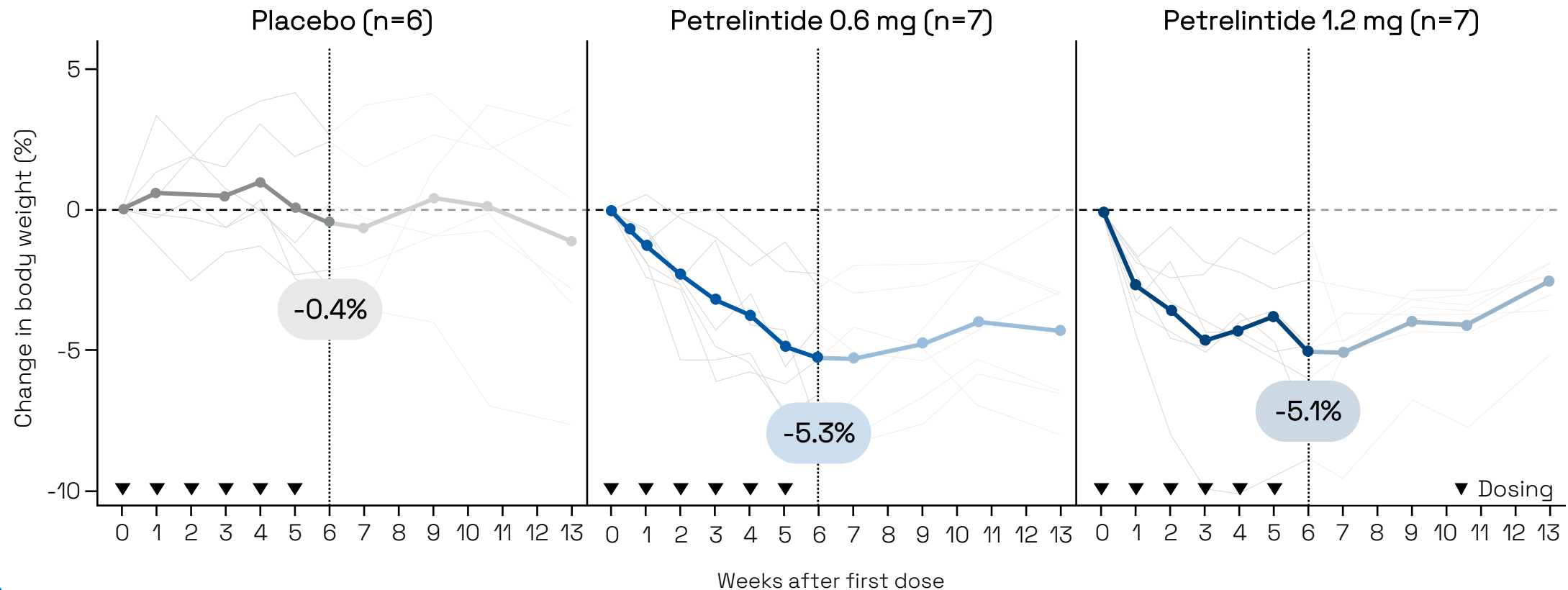
Dose-dependent weight loss was observed with single doses of petrelintide

Petrelintide Phase 1a SAD trial: change in bodyweight



Consistent weight loss was observed after 6 weeks of treatment, with no dose escalation

Petrelintide Phase 1b MAD trial Part 1: change in body weight



Petrelintide was well tolerated with no serious or severe TEAEs and no withdrawals from the trial

Phase 1b MAD trial Part 1: TEAEs reported with petrelintide and placebo

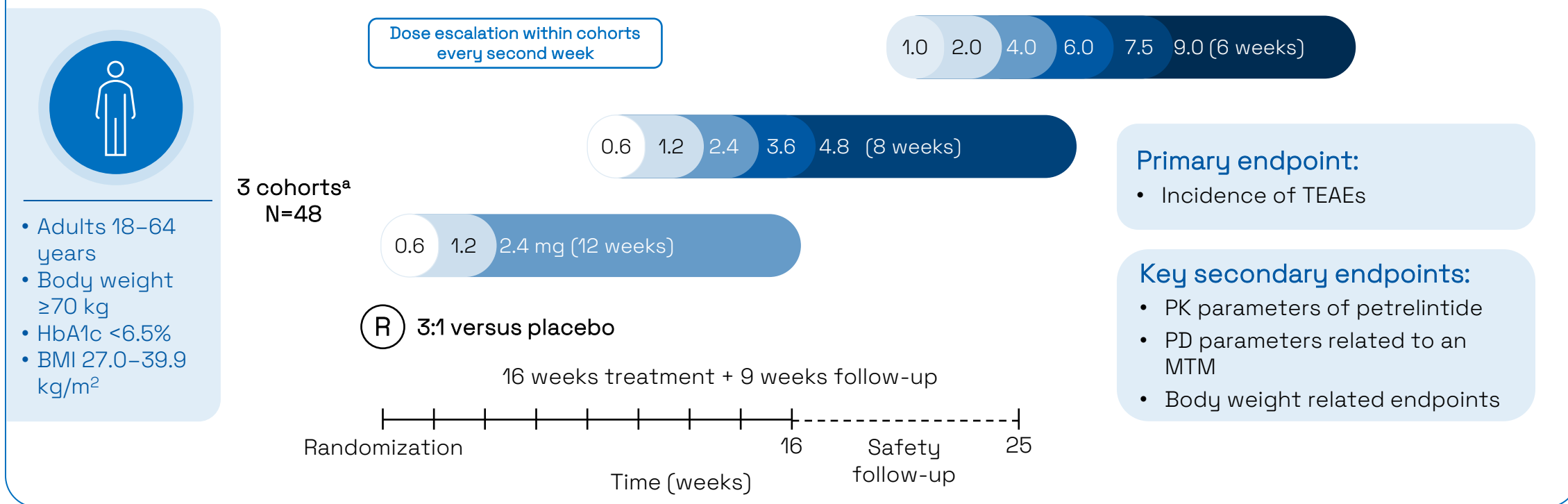
Number of participants (events)	Placebo (n=6)	Petrelintide 0.6 mg (n=7)	Petrelintide 1.2 mg (n=7)
Total AEs	5 (28)	6 (23)	7 (29)
Mild	5 (24)	6 (23)	7 (27)
Moderate	3 (4)	0	1 (2)
Severe	0	0	0
Serious	0	0	0
Metabolism and nutrition disorders	1 (1)	6 (9)	6 (8)
GI disorders	3 (7)	2 (6)	5 (9)

- All drug-related TEAEs were **mild and transient**, and most had an onset **within two days** of the first dose
- Nausea occurred in **three participants** on petrelintide, with one also reporting vomiting; no other reported vomiting
- **No injection-site reactions** were reported, and **no participants developed anti-drug antibodies**

Trial design: Petrelintide Phase 1b MAD Part 2

A randomized, double-blind, placebo-controlled, Phase 1b, MAD trial of petrelintide – Part 2^{1,2}

Aim: to evaluate the safety, tolerability, PK and PD of multiple SC doses of petrelintide, with dose escalation



Zealand Pharma has a collaboration and license agreement with Roche for petrelintide, including co-development and co-commercialization in the U.S. and Europe.

^aSafety evaluation occurred after 4 weeks of treatment at the target dose for each cohort. Initiation of the next, higher dose cohort only occurred following safety evaluation for the previous cohort.

Sources: ¹ClinicalTrials.gov (NCT05613387), accessed October 2024; ²Data on file.

BMI=body mass index; HbA1c=glycated hemoglobin; MAD=multiple ascending dose; MTM=mixed test meal; PD=pharmacodynamics; PK=pharmacokinetics; SC=subcutaneous; TEAE=treatment-emergent adverse event.

Most participants were male and had a BMI at the lower end of the eligible range

Petrelintide Phase 1b MAD trial Part 2: baseline characteristics^{1,2}



Gender

79% of participants were **male**



Age

Median **49 years**



Weight

Median **92.4 kg**



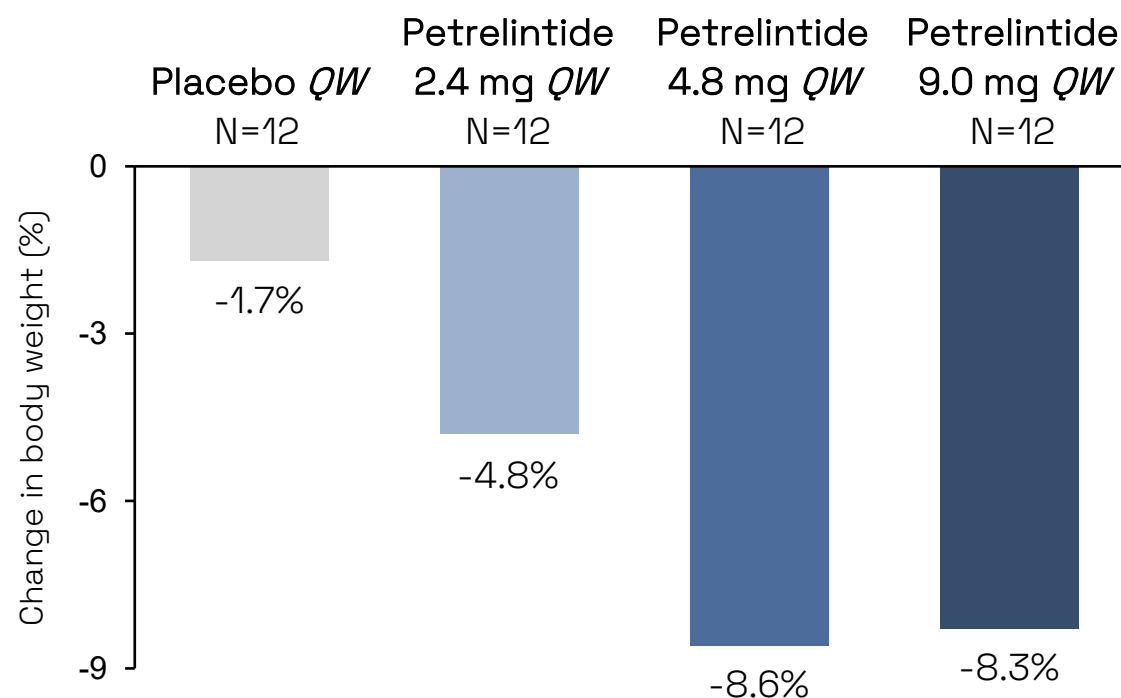
BMI

Median **29.2 kg/m²**
(eligible range: 27.0–39.9 kg/m²)

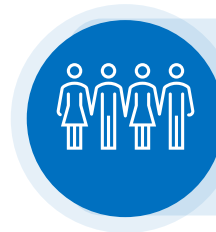
Baseline characteristics were **balanced** across the dose cohorts²

Substantial weight loss was observed at 16 weeks...

Petrelintide Phase 1b MAD trial Part 2: change from baseline in body weight at Week 16^{1,2}



Petrelintide treatment resulted in a **mean weight loss** of **up to 8.6%** from baseline after 16 weeks



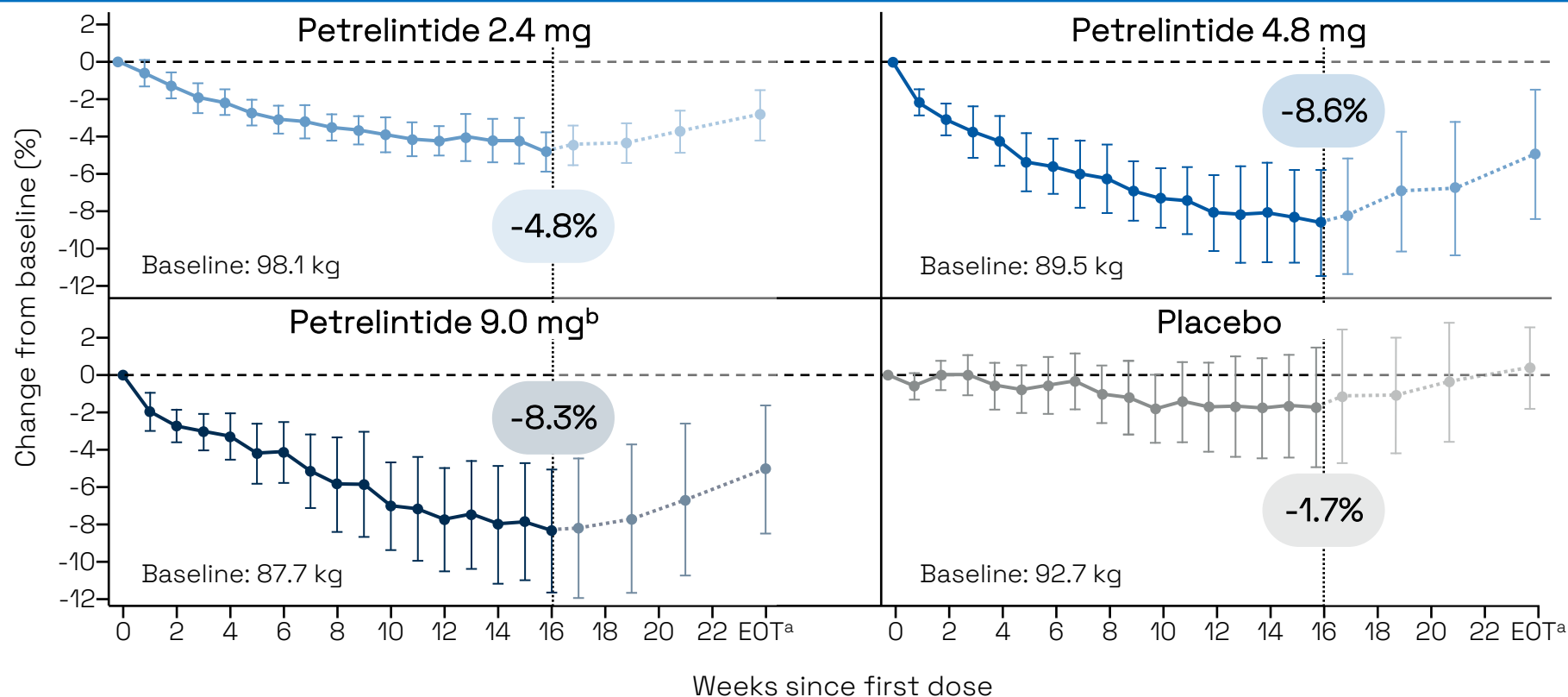
All participants treated with petrelintide **lost weight** during the trial



Review of data from individual participants supports that **separation at the higher doses is possible**

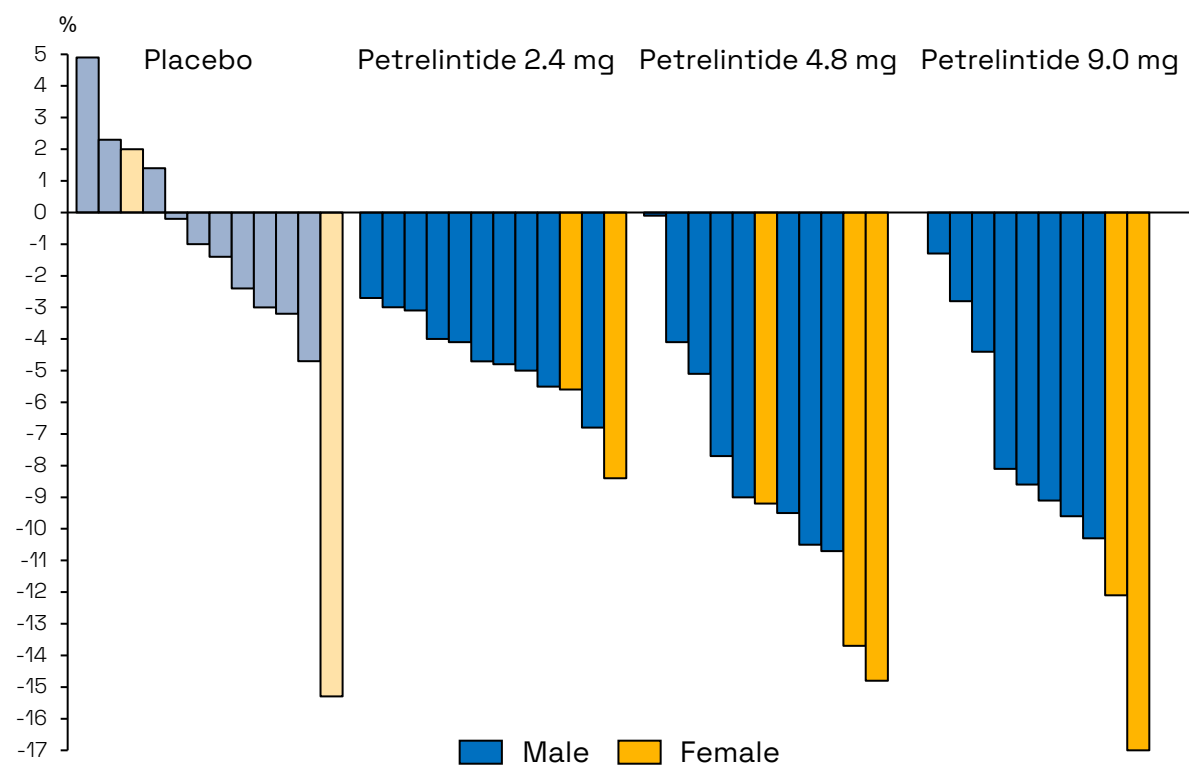
...with continued body weight loss expected with longer treatment duration

Observed mean (95% CI) percent change from baseline in body weight



Females in the petrelintide 16-week Phase 1b trial generally lost more weight than the males

Weight loss from baseline after 16 weeks by gender



21% of trial participants in the trial were **female**

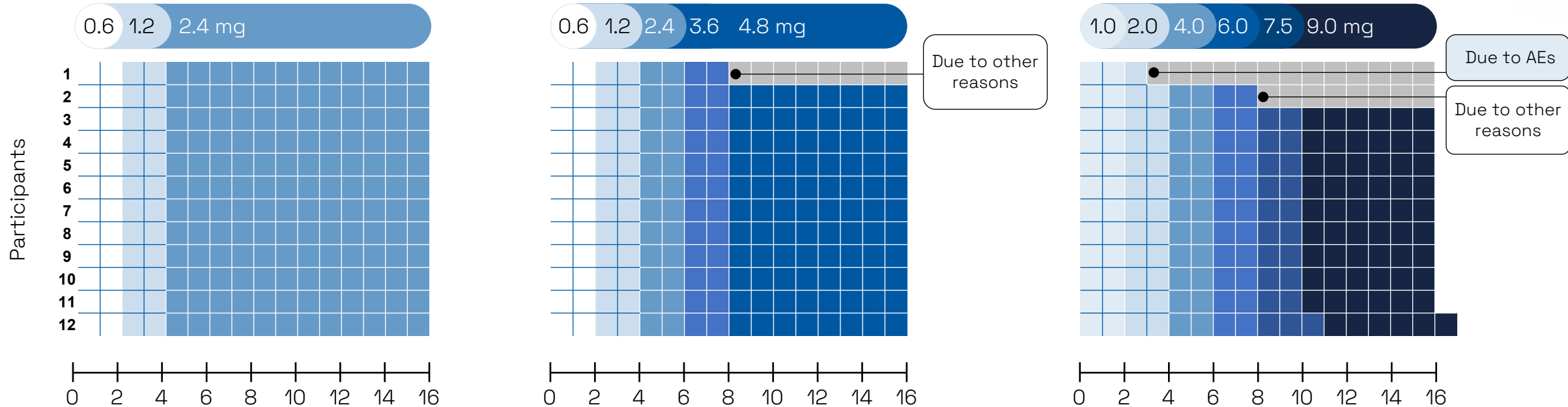


A **greater treatment response** was observed **in females** across the three petrelintide treated cohorts



No pattern of differences between males and females were observed for **GI AEs** or any other AEs

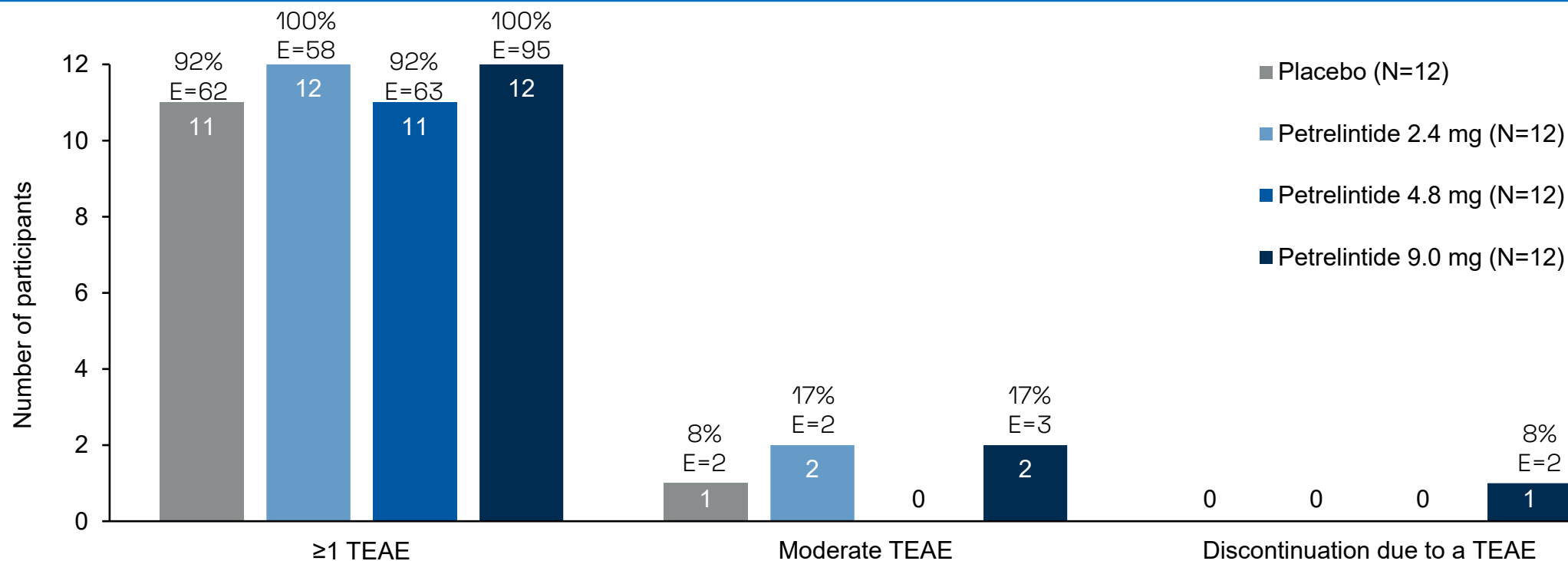
High rates of study treatment completion and adherence to dose escalation within cohorts



- **Three participants discontinued** petrelintide: one due to AEs, one to recover from a cold, and one due to personal reasons
- One participant in the 9.0 mg arm had **an extra week at 7.5 mg** (due to tolerability)
- The remaining participants followed dose escalation steps within cohorts

Vast majority of TEAEs reported by petrelintide-treated patients were mild

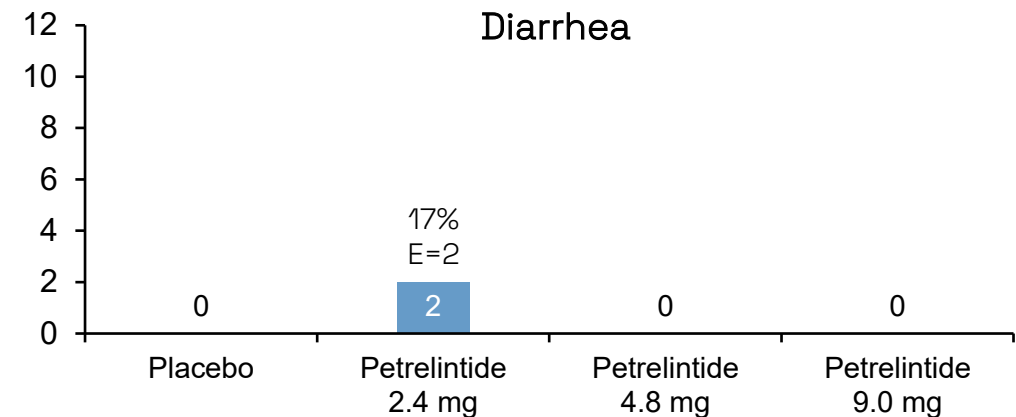
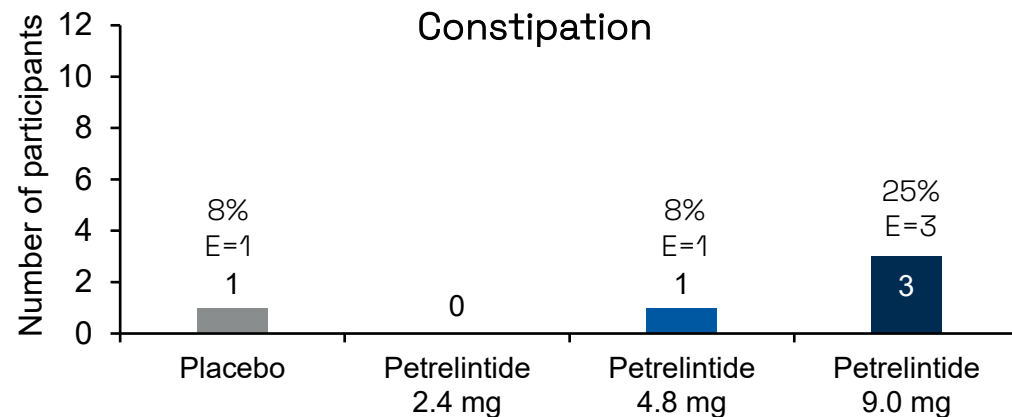
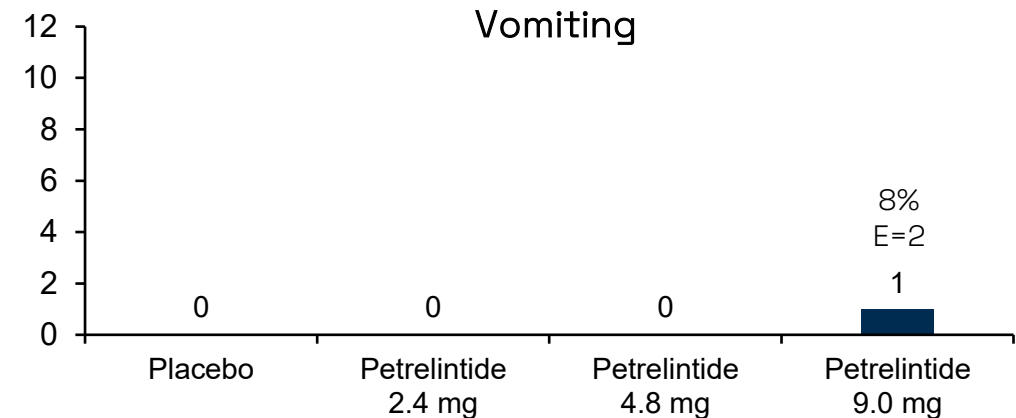
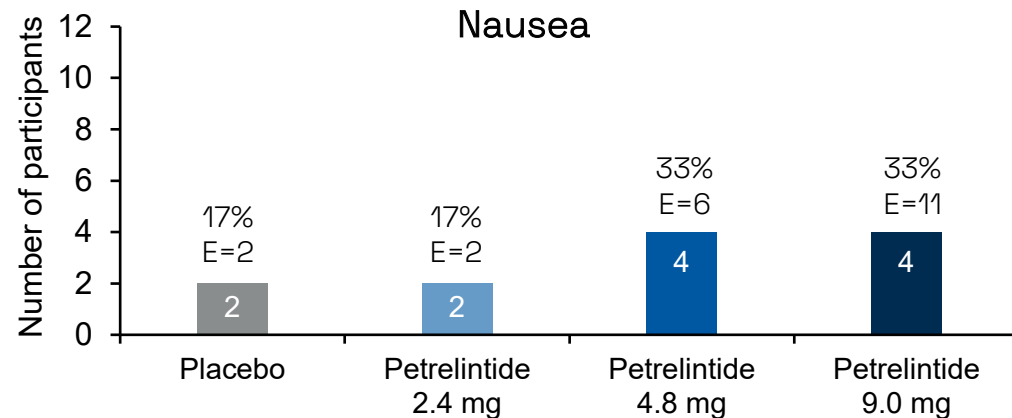
Only one petrelintide-treated participant discontinued treatment due to TEAEs



No serious or severe TEAEs were reported

Petrelintide treatment appeared safe and was well-tolerated at all dose levels in the 16-week trial

All GI TEAEs were mild, except for one event of moderate nausea and moderate vomiting in one participant



We expect to report topline results from the ZUPREME-1 Phase 2 trial in Q1 2026

ZUPREME-1 features a balanced gender distribution and a higher BMI at baseline compared to Phase 1

ZUPREME-1: Overweight/obesity without T2D¹



Initiated in December 2024

Enrollment completed in March 2025

Topline data expected in Q1 2026

Petrelintide dose group 5

Petrelintide dose group 4

Petrelintide dose group 3

Petrelintide dose group 2

Petrelintide dose group 1

Placebo

Week 0 Dose escalation 16 28 42 Follow-up

Primary endpoint: Body weight change (%) at week 28

Secondary endpoints (non-exhaustive): Body composition (MRI), inflammation biomarkers, CV risk factors

ZUPREME-1^{2,a}
N=494

16-week Phase 1b³
N=48



Weight (kg) ~107

92



BMI (kg/m²) ~37

30



Age (years) ~48

47



Female (%) ~53

21

The petrelintide monotherapy program is progressing rapidly towards Phase 3 initiation in H2 2026

Robust Phase 2 program

ZUPREME-1 (obesity w/o T2D)¹

42-week topline data expected in Q1 2026

ZUPREME-2 (obesity w. T2D)²

28-week topline data expected in H2 2026

Comprehensive Phase 3 program

Phase 3a: Focus on accelerated launch

Expected initiation in H2 2026

Phase 3b: Unlock full value potential

Rapid expansion into related comorbidities and further value-creation opportunities, including anticipated initiation of CVOT^a



Image is illustrative, no associations implied.

Zealand Pharma has a collaboration and license agreement with Roche for petrelintide, including co-development and co-commercialization in the US and Europe.

^aPending Phase 2 data in 2026.

Sources: ¹ClinicalTrials.gov (NCT06662539); ²ClinicalTrials.gov (NCT06926842).

CVOT=cardiovascular outcomes trial; T2D=type 2 diabetes.

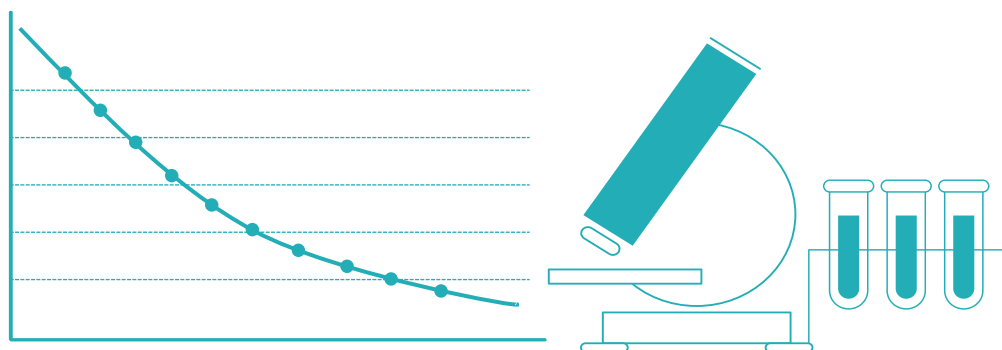
Phase 2 trial with petrelintide/CT-388 planned for initiation in H1 2026



Zealand Pharma and Roche aim to maximize the dose of petrelintide^a and optimize the dose of CT-388



Petrelintide as the foundation^a



Placebo-controlled trial with inclusion of **active comparator arms** (petrelintide and CT-388 monotherapy)

Strategic objectives of the Phase 2 trial



Identify the doses that **maximize weight loss** efficacy whilst **optimizing the experience**



Identify and **select optimal dose(s)** to move forward to Phase 3

Petrelintide holds potential as a future foundational therapy for weight management



Weight loss – Potential for ~15–20% reduction in body weight as monotherapy¹⁻³



Safety and tolerability – Potential for better tolerability compared to incretins, including less frequent and less severe GI AEs, leading to overall better patient experience and improved treatment persistence¹⁻³



Mechanism of action – Reduces food intake by restoring leptin sensitivity and enhancing satiety, making people feel full faster, rather than suppressing appetite⁴



Cardiovascular disease – Potential to reduce CVD risk (e.g., through effects on blood pressure, heart rate, lipids, and hsCRP)¹⁻³



Potential of petrelintide to meet most needs as monotherapy and serve as the backbone in combination with CT-388 for added weight loss and/or improved glycemic control

Shared commitment to redefine obesity care

- Equal partnership with co-development and co-commercialization
- Strong financials, including 50/50 profit sharing in U.S. and Europe
- Zealand Pharma scaling alongside Roche, to build customer-centric commercial and medical affairs footprint



Teresa Graham, CEO, Roche Pharmaceuticals and
Adam Steensberg, CEO, Zealand Pharma. October 2025

A transformative collaboration and license agreement to unlock the full potential of petrelintide



True partnership agreement	<ul style="list-style-type: none"> ✓ Shared vision for petrelintide as a future foundational therapy for weight management ✓ Co-development and co-commercialization (up to 50% in U.S. and Europe)
Important synergies and complementary capabilities	<ul style="list-style-type: none"> ✓ Combining Zealand's >25 years of peptide expertise with Roche's global R&D, manufacturing, and commercial capabilities
Maximizing the full value potential of petrelintide	<ul style="list-style-type: none"> ✓ Addressing different high unmet medical needs, both as monotherapy and in combination with other agents (e.g., CT-388), to reach as many patients as possible ✓ Accelerating and expanding the opportunities with petrelintide in weight management and related indications
Up to \$5.3 billion in total consideration to Zealand	<ul style="list-style-type: none"> ✓ \$1.65 billion in upfront (of which \$1.4 billion due in Q2 2025 and \$250 million in anniversary payments over two years) ✓ Up to \$1.2 billion in development milestone payments ✓ Up to \$2.4 billion in sales-based milestone payments
Economics and upside further enhanced	<ul style="list-style-type: none"> ✓ 50/50 profit sharing in U.S. and Europe ✓ Royalties on net sales in the rest of the world ✓ \$350 million to Roche from Zealand Pharma for CT-388 in the first combination product

Oxyntomodulin is the scientific foundation for the investigation of survodutide

Oxyntomodulin

- Hormone with dual agonism at GCG and GLP-1 receptors that **reduces body weight by increasing energy expenditure and regulating appetite**¹
- Clinical application is limited due to a short half-life²

Survodutide is a 29-amino-acid peptide **derived from oxyntomodulin** and **effectively binds to GCG and GLP-1 receptors**³

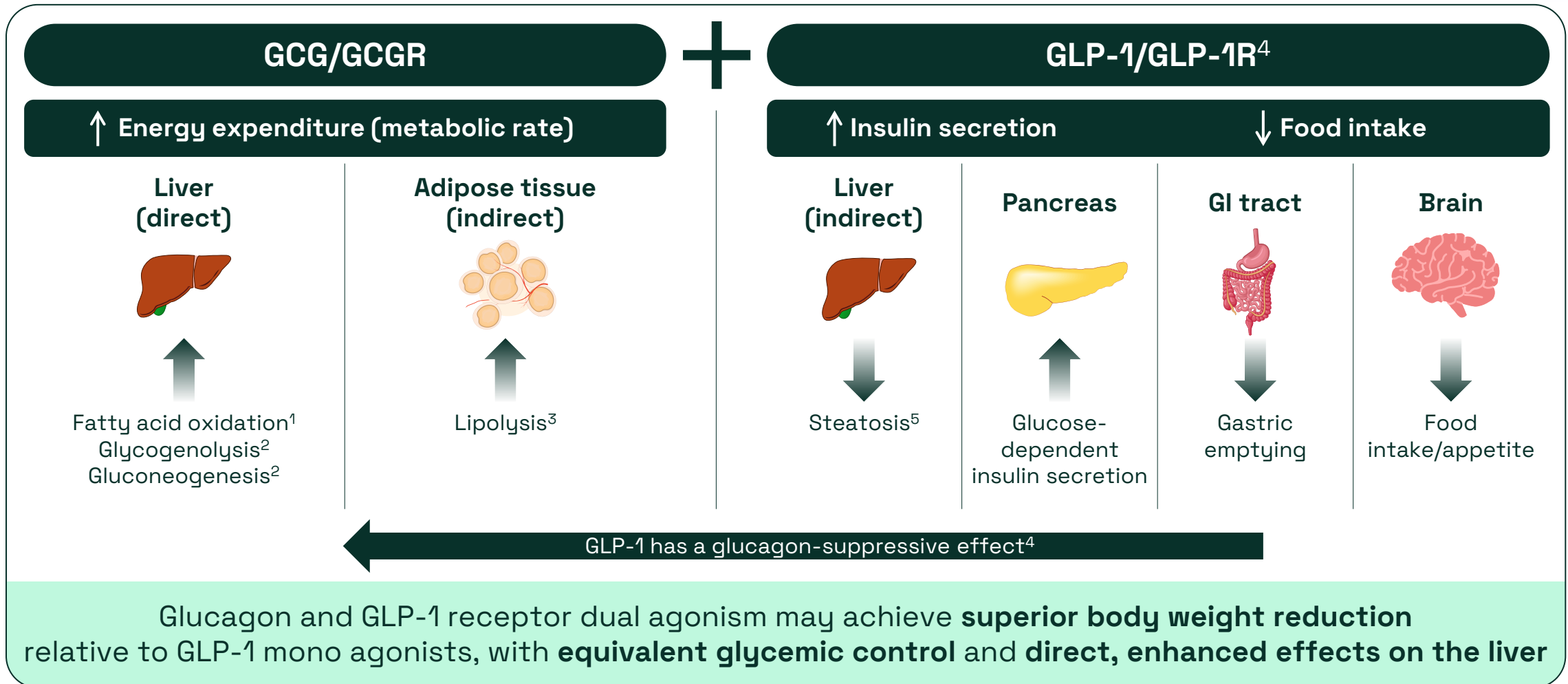


Deliberately designed with strong bias toward GLP-1 receptor³
(8:1 receptor bias vs. glucagon)



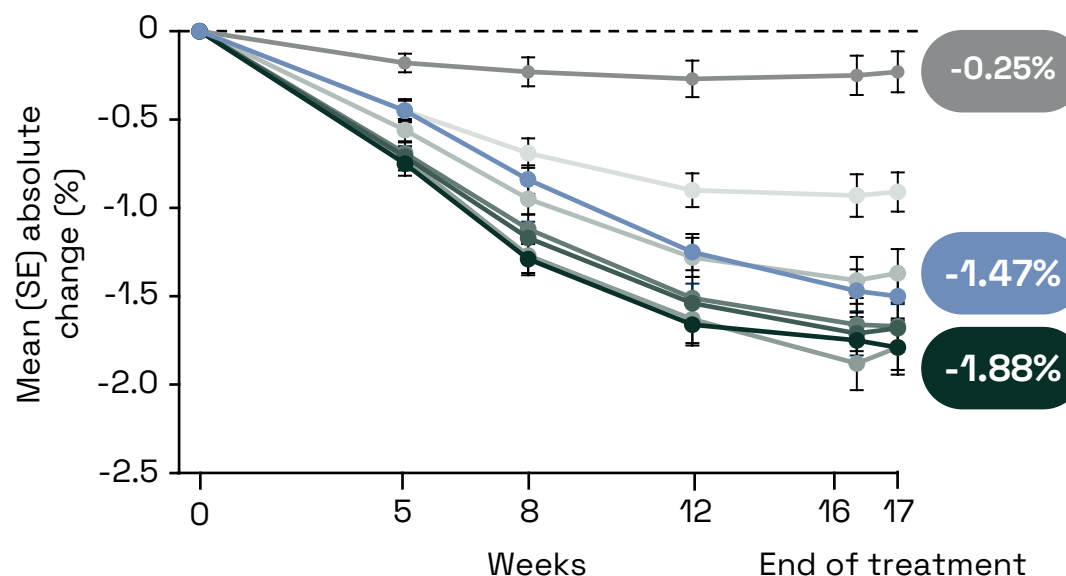
Extended half-life for once-weekly administration achieved by amino acid substitutions³

Glucagon/GLP-1 dual agonism offers coordinated regulation of energy expenditure and energy intake

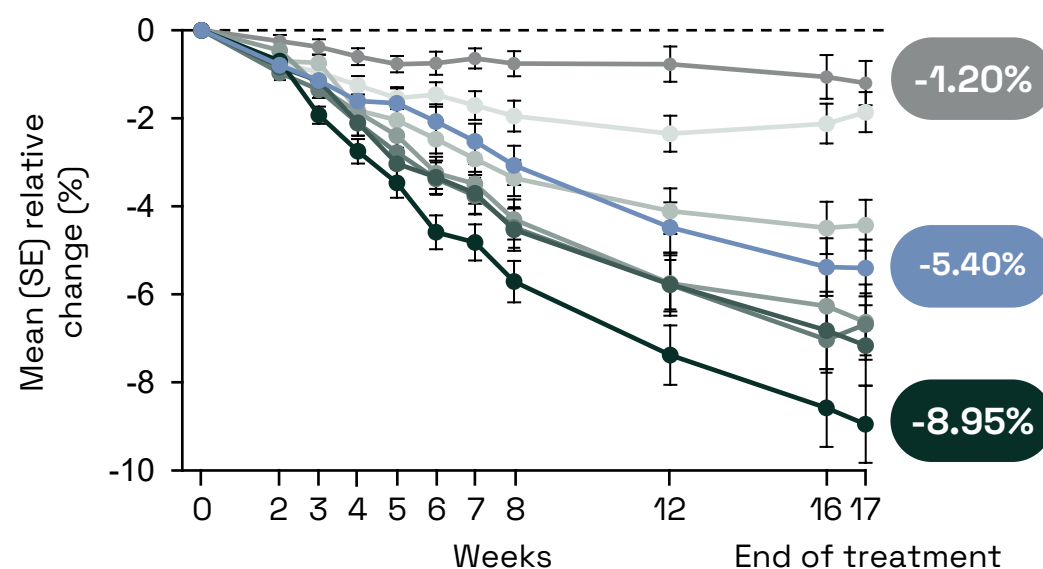


In a 16-week Phase 2 trial in T2D, survodutide effectively reduced HbA1c and body weight

Change in HbA1c



Change in body weight

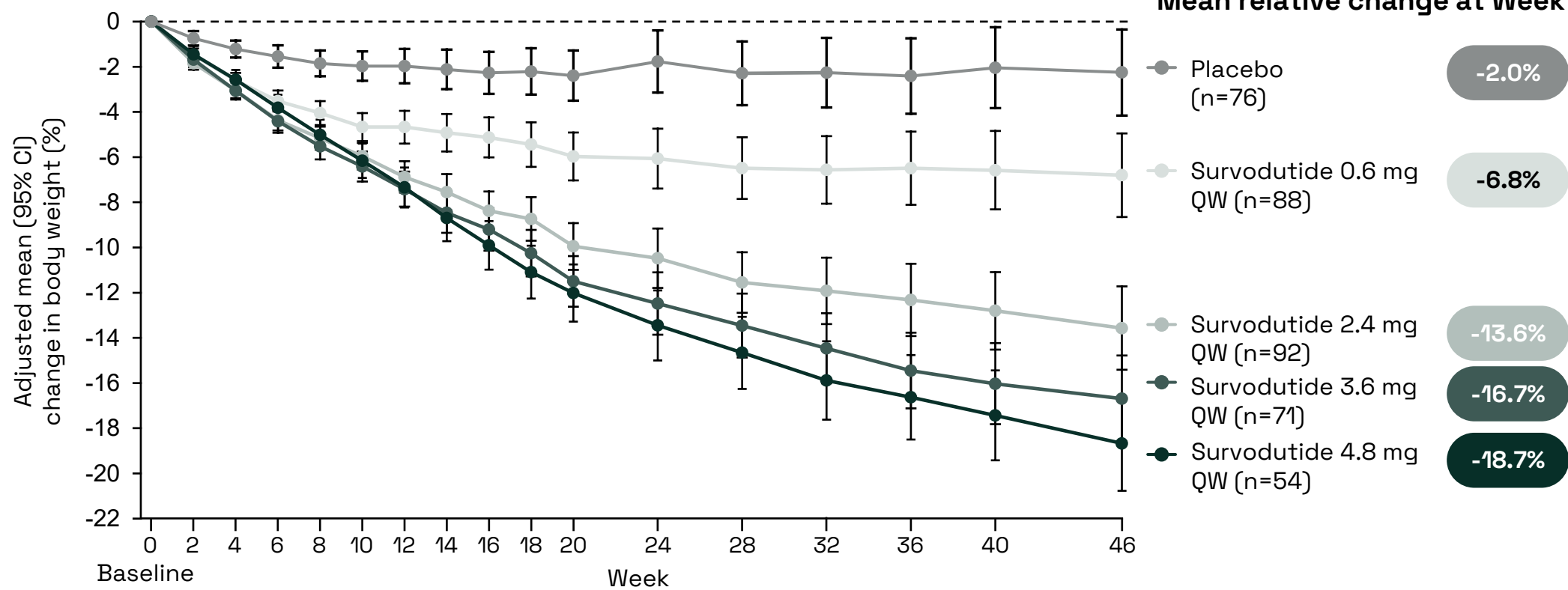


- Placebo
- Survodutide 0.9 mg QW
- Survodutide 2.7 mg QW
- Survodutide 1.8 mg BIW
- Survodutide 0.3 mg QW
- Survodutide 1.8 mg QW
- Survodutide 1.2 mg BIW
- Semaglutide^a 1.0 mg QW

In a 46-week Phase 2 trial in obesity, survodutide dose-dependently reduced body weight by up to 18.7%

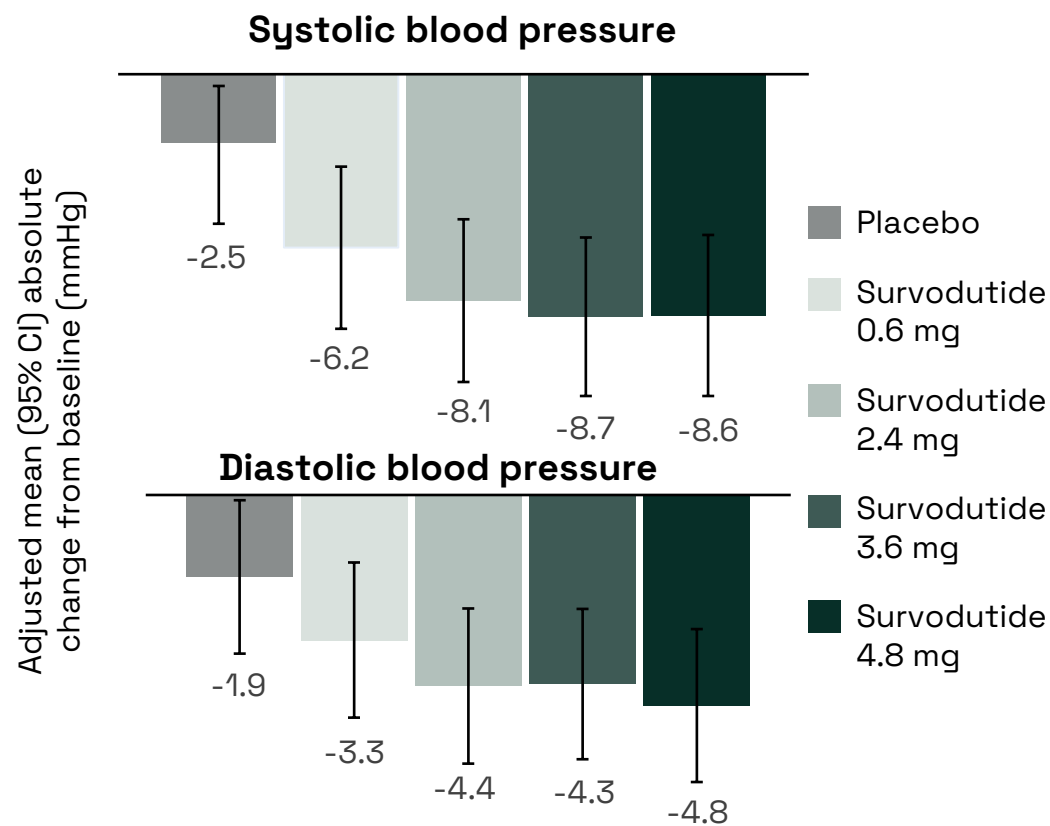
Randomized, double-blind, placebo-controlled Phase 2 trial of survodutide in people with overweight or obesity

Mean relative change at Week 46 (%)

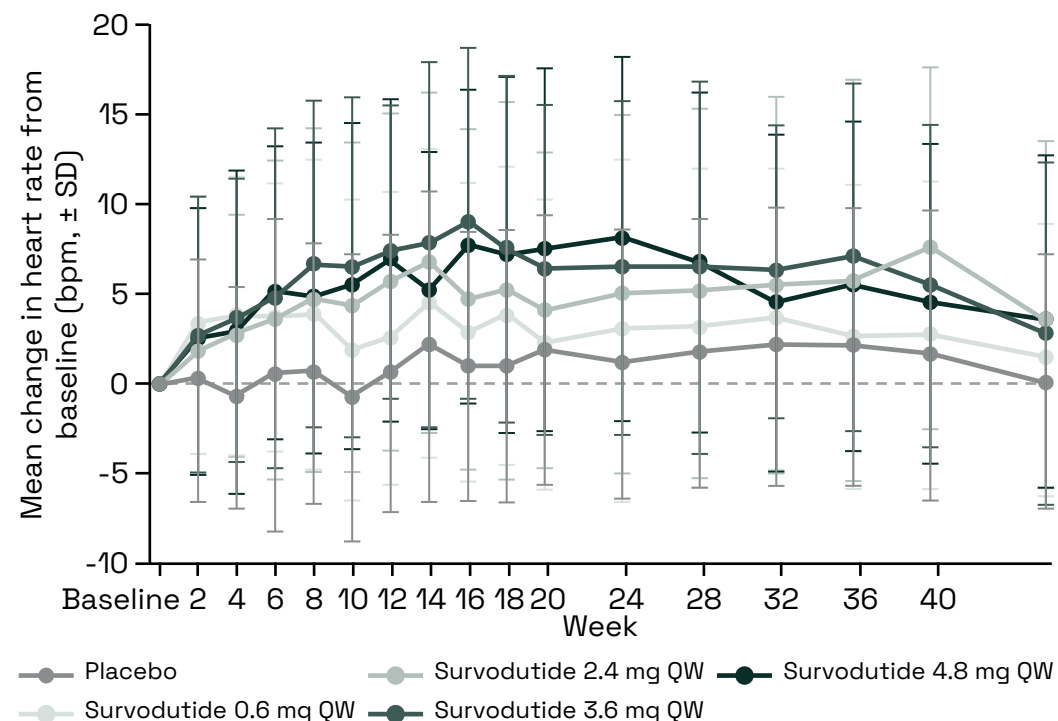


Survodutide substantially reduced blood pressure, with heart rate effects consistent with GLP-1RAs

Absolute change in blood pressure at Week 46¹



Absolute change in heart rate (bpm)²



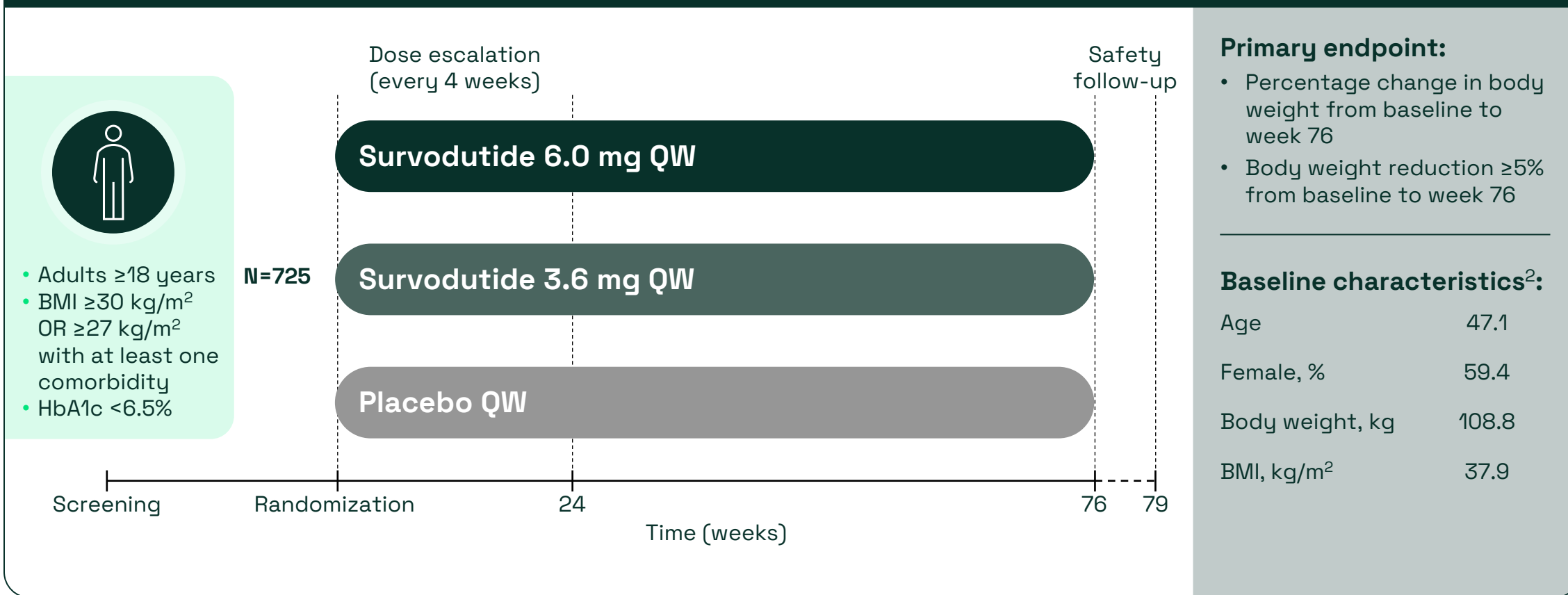
Week 46: +2.7 bpm with survodutide (pooled) vs +0.1 bpm placebo

Treatment with survodutide in the Phase 2 obesity trial showed no unexpected safety findings

TEAE, n (%) ^a	Survodutide 3.6 mg (n=77)	Survodutide 4.8 mg (n=77)	Placebo (n=77)	
GI TEAE				
Nausea ^b	48 (62.3)	49 (63.6)	15 (19.5)	As expected, GI AEs were the most frequent TEAEs
Vomiting ^b	26 (33.8)	27 (35.1)	4 (5.2)	
Diarrhea ^b	18 (23.4)	15 (19.5)	8 (10.4)	
Constipation ^b	19 (24.7)	20 (26.0)	4 (5.2)	Most treatment discontinuations occurred during the rapid dose escalation phase
Leading to treatment discontinuation	19 (24.7)	22 (28.6)	3 (3.9)	
GI-related	13 (16.9)	20 (26.0)	1 (1.3)	
Serious	6 (7.8)	4 (5.2)	5 (6.5)	More flexible and gradual dose escalation (every 4 weeks) implemented in Phase 3 trials
Investigator defined, drug-related TEAE	62 (80.5)	62 (80.5)	29 (37.7)	
Serious, drug-related TEAE	2 (2.6)	0 (0.0)	0 (0.0)	

We expect topline results from the Phase 3 SYNCHRONIZE™-1 trial with survodutide in H1 2026

Randomized, double-blind, placebo-controlled Phase 3 trial in people with overweight or obesity without T2D¹



Results from the Phase 3 SYNCHRONIZE™ program may pave the way for regulatory submissions in 2026



Large, global Phase 3 program in obesity

- **SYNCHRONIZE™-1¹**: Overweight/obesity w/o T2D (N=~720)
- **SYNCHRONIZE™-2²**: Overweight/obesity with T2D (N=~750)
- **SYNCHRONIZE™-CVOT³**: Long-term CV safety in patients with obesity and established CVD/CKD or risk factors for CVD (N=~5,500)
- **SYNCHRONIZE™-MASLD⁴**: Overweight/obesity with confirmed or presumed MASH (N=~250)
- **SYNCHRONIZE™-JP⁵**: In Japanese participants (N=~270)
- **SYNCHRONIZE™-CN⁶**: In Chinese participants (N=~300)

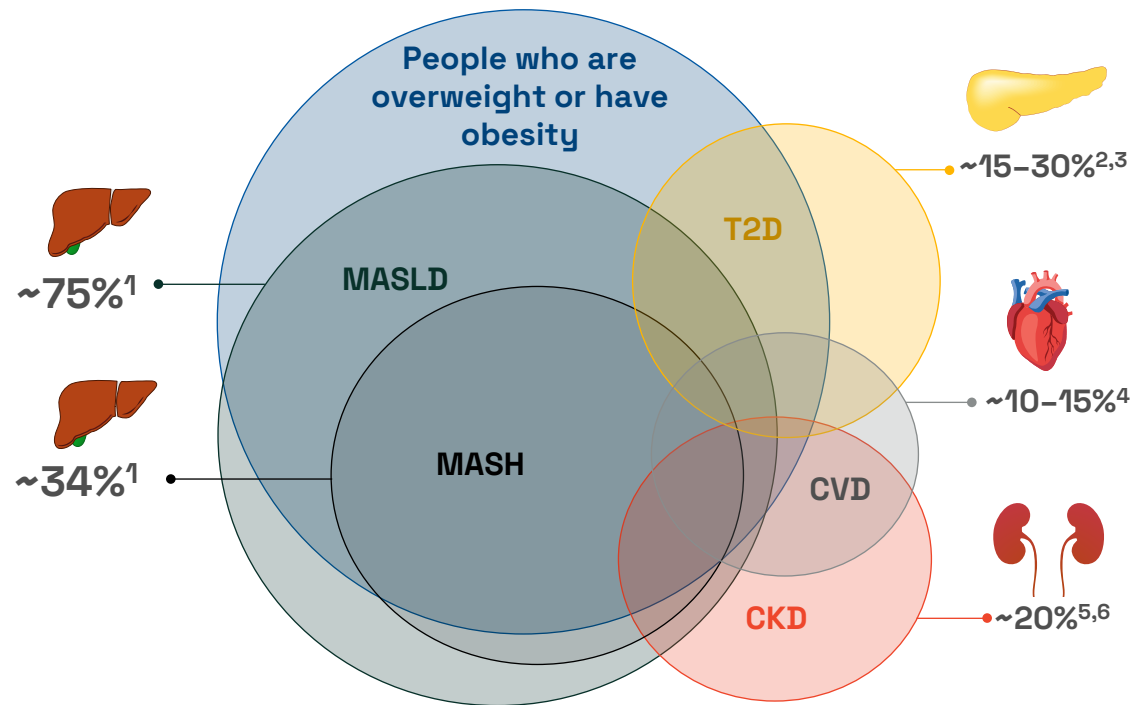


We expect Phase 3 data from key trials in the SYNCHRONIZE™ program to be reported and presented in detail at scientific meetings throughout 2026

Boehringer Ingelheim could be the third company to market in the U.S. and Europe in this new era of weight-loss therapies – with a first-in-class glucagon/GLP-1 receptor dual agonist

Urgent need for better treatment options in MASH

Survodutide^a holds potential to revolutionize treatment of MASH and establish a strong foothold in the prescriber-driven segment



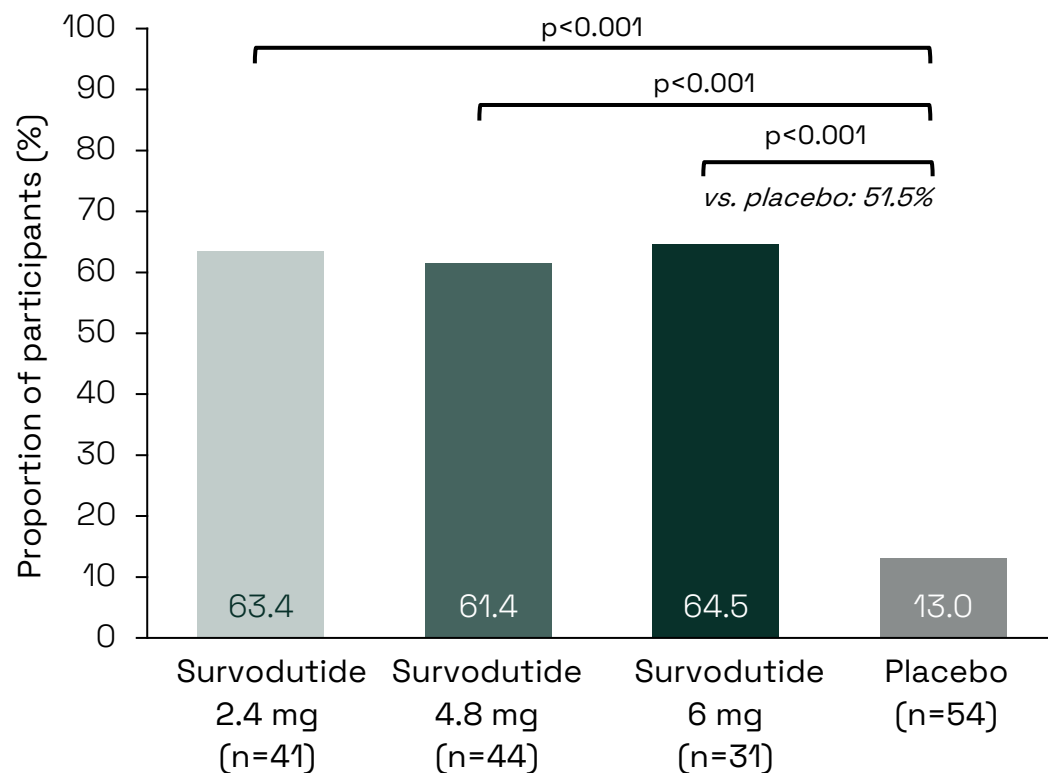
“See Obesity, Think Liver”



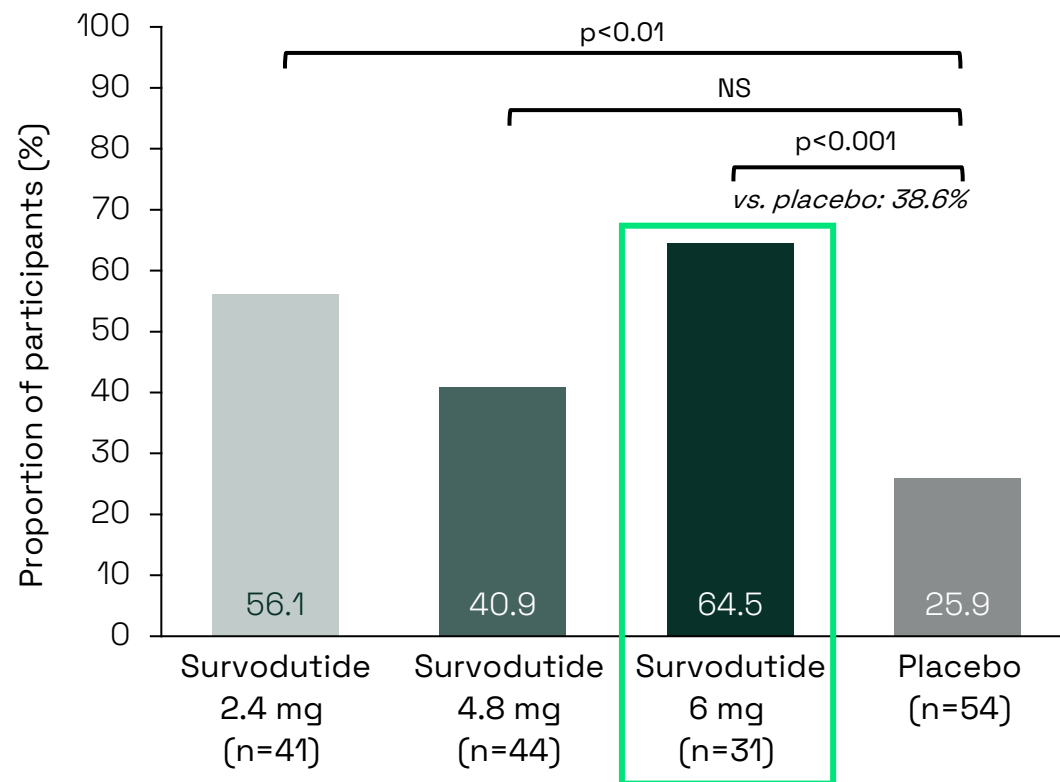
Boehringer Ingelheim at ObesityWeek 2025.

Survodutide demonstrated best-in-disease potential in the 48-week Phase 2 trial in people with MASH^a

MASH resolution with no worsening in fibrosis
Paired biopsy results (F2/F3)



Improvement in liver fibrosis with no worsening of MASH
Paired biopsy results (F2/F3)






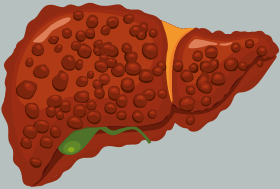
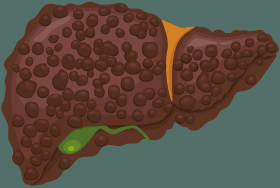
Survodutide is licensed to Boehringer Ingelheim from Zealand Pharma, with Boehringer solely responsible for development and commercialization globally.

^aPost hoc analysis in people with fibrosis Stage F2–F3 after 48 weeks of actual treatment.

Sources: Figures adapted from Sanyal et al. N Engl J Med 2024;391(4):311–319 (reprinted with permission from Massachusetts Medical Society); Sanyal et al. Oral presentation at EASL Congress, June 5–8, 2024, Milan, Italy.

MASH=metabolic dysfunction-associated steatohepatitis; NS=not significant.

Largest ever Phase 3 program in MASH with an incretin-based therapy was initiated in October 2024

	 Inclusion criteria	 Study design	 Primary endpoint
LIVERAGE¹ Efficacy and safety in participants with MASH and fibrosis (F2/F3) 	<ul style="list-style-type: none"> • Diagnosis of MASH^a and biopsy-proven fibrosis stage F2–F3 Granted Breakthrough Therapy Designation by the US FDA²	<ul style="list-style-type: none"> • N=1,800 • 6.0 mg or placebo • Trial duration <ul style="list-style-type: none"> – Part 1: 52 weeks – Part 2: Up to 7 years 	Part 1: 52 weeks <ul style="list-style-type: none"> • MASH resolution without worsening of liver fibrosis, and Improvement in fibrosis stage with no worsening of MASH • Part 2: Time to first occurrence of liver-related events or all-cause mortality
LIVERAGE-Cirrhosis³ Efficacy and safety in participants with MASH and cirrhosis (F4) 	<ul style="list-style-type: none"> • Diagnosed compensated MASH cirrhosis^b 	<ul style="list-style-type: none"> • N=1,590 • 6.0 mg or placebo • Trial duration: Up to 4.5 years 	<ul style="list-style-type: none"> • Time to first occurrence of liver-related events or all-cause mortality

Survodutide is licensed to Boehringer Ingelheim from Zealand Pharma, with Boehringer solely responsible for development and commercialization globally.

^aMASH diagnosis defined by a NAS score ≥ 4 , with at least 1 point in inflammation and ballooning each. ^bDiagnosed according to modified Liver Forum criteria (Nouredin et al. Gastroenterology 2020;159(2):422–427).

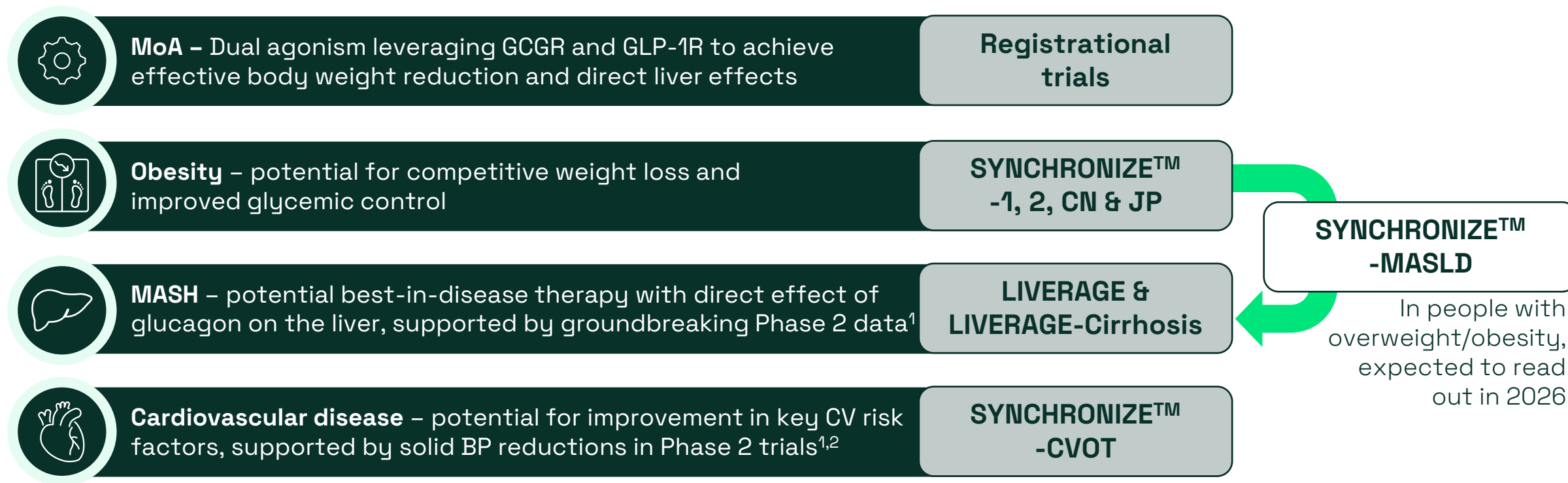
Inclusion criteria for both trials include age ≥ 18 years. Further inclusion criteria apply.

Liver-related events include progression to cirrhosis (LIVERAGE), liver transplant, hepatic decompensation event(s), worsening of MELD score to ≥ 15 , and progression to CSPH.

Sources: ¹LIVERAGE, ClinicalTrials.gov (NCT06632444), accessed November 2025; ²Boehringer Ingelheim press release October 8, 2024; ³LIVERAGE-Cirrhosis, ClinicalTrials.gov (NCT06632457), accessed November 2025.

BMI=body mass index; CSPH=clinically significant portal hypertension; FDA=Food and Drug Administration; MASH=metabolic dysfunction-associated steatohepatitis; MELD=Model for End-stage Liver Disease.

Survodutide holds potential as a leading therapy for people with overweight/obesity and MASH



Development of dapiglutide paused as a result of active portfolio management

As part of our active portfolio management, we have decided to pause further investment in dapiglutide

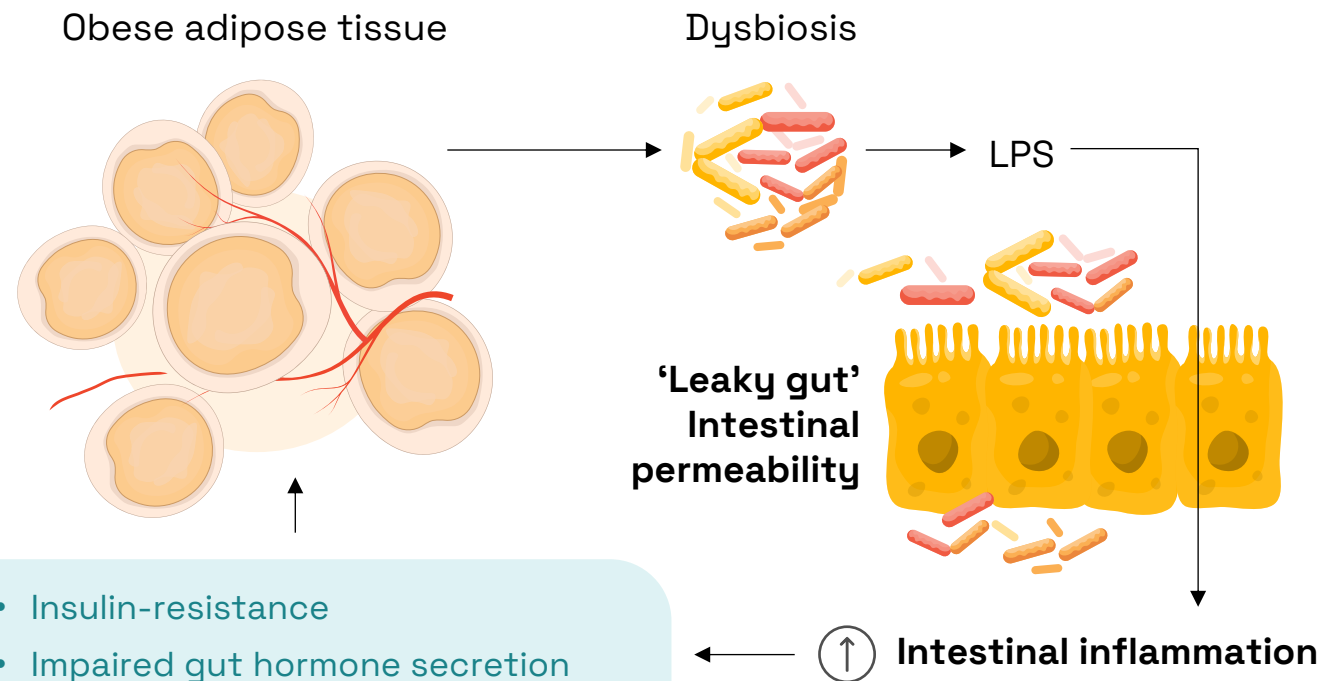
Dapiglutide has demonstrated potential for competitive weight loss in clinical trials to date, and there is a strong scientific rationale for GLP-1R/GLP-2R dual agonism

The GLP-1 space is becoming increasingly crowded, emphasizing the need for even greater and clinically meaningful differentiation for another GLP-1RA-based therapy

Demonstrating the potential of dapiglutide to modulate low-grade inflammation more effectively than GLP-1R agonist alone would require long and complex clinical trials

People with obesity have increased low-grade inflammation, which drives several comorbidities

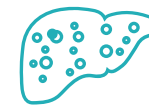
Excess fat storage can trigger low-grade systemic inflammation through reduced intestinal barrier integrity¹



Obesity-related low-grade inflammation can result in:



IBD as increased inflammation impairs the intestinal lining, promoting tissue damage and flare-ups²



Liver disease due to abnormal accumulation of triglycerides in the liver³



Neuro-inflammation due to excess circulating proinflammatory cytokines and changes in the integrity of the blood-brain barrier⁴

Rare diseases

Corporate Presentation

CHI is a severe, ultra-rare genetic disorder with significant impact on patients' quality of life

There is a significant unmet need for an effective treatment



CHI is an ultra-rare disease in newborns and children

- 1 in 28-50,000 newborns per year are diagnosed with genetically determined CHI in the US and EU^{1,2}
- CHI can cause serious episodes of hypoglycemia during childhood^{2,3}



Persistent episodes of hypoglycemia may result in brain damage

- Hypoglycemia can cause seizures in ~50% of the patients⁴
- Lack of proper management within days can lead to permanent brain injury and neurocognitive impairment^{3,4}



Significant impact on quality of life

- Complex care requirements cause lengthy and frequent hospitalizations and make daily social activities difficult^{4,5}
- Severe CHI requires continuous enteral feeding, making transfer to other caregivers difficult (e.g., school)⁴
- More than 50% of CHI patients may be unresponsive to current medical treatment options⁶



Dasiglucagon has potential to address shortcomings of current management of CHI

Current treatments for CHI are associated with significant limitations and clinical barriers

Cited by healthcare providers as greatest limitations⁵

- Lack of responsiveness or incomplete response
- Adverse effects or intolerable side effects

Treatment	Current usage (availability varies by country)	Clinical barriers
Diazoxide	<ul style="list-style-type: none"> • Approved for hyperinsulinism due to various underlying conditions in the US and certain ex-US regions² 	<ul style="list-style-type: none"> • FDA-issued warning on pulmonary hypertension in infants in 2015^{2,3} • Lack of adequate response¹ • Hypertrichosis² • Fluid retention, acute heart failure, pulmonary hypertension²
Glucagon	<ul style="list-style-type: none"> • Used off-label in CHI¹ 	<ul style="list-style-type: none"> • Requires daily reconstitution of lyophilized glucagon • Precipitates in the infusion tube (cannot use long-term)¹
Somatostatin analogs (octreotide)	<ul style="list-style-type: none"> • Used off-label in CHI¹ • Short acting: 3-4 daily s.c. injections/continuous infusion^{1,4} • Long-acting: intramuscular injection every 28 days⁵ 	<ul style="list-style-type: none"> • Hepatotoxicity^{1,4} • Tachyphylaxis, QT prolongation⁴ • Necrotizing enterocolitis (can be fatal in children with CHI)^{1,4}
Pancreatic surgery	<ul style="list-style-type: none"> • Total/near-total pancreatectomy in diffuse CHI if medical management fails¹ 	<ul style="list-style-type: none"> • Patients develop lifelong insulin dependent diabetes mellitus⁵ • Patients develop lifelong severe exocrine insufficiency⁵

Dasiglucagon for subcutaneous infusion*

Wearable s.c. infusion pump system⁶

- Glucagon analog designed to allow for continuous subcutaneous (s.c.) infusion via pump



Dasiglucagon is a glucagon receptor agonist that works by causing the liver to release stored sugar to the blood



Two Phase 3 trials in neonates and children up to 12 years of age demonstrated potential in management of CHI



Zealand Pharma is expected to resubmit the NDA to the U.S. FDA in the second half of 2026

- Including both Part 1 (three weeks of dosing) and Part 2 (dosing beyond three weeks) from the original NDA⁷

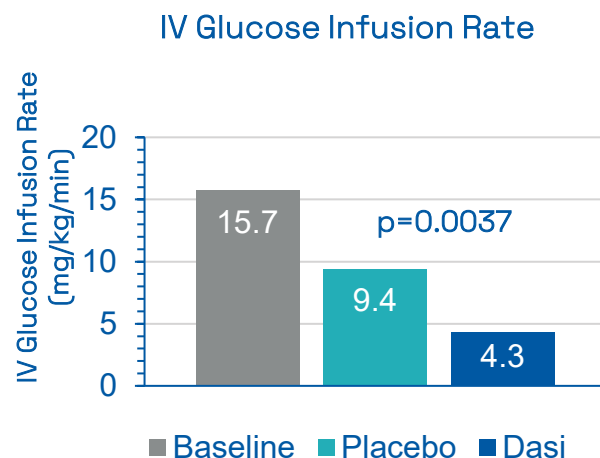
IP exclusivity: compound patent US 2035 and EU 2039

Three Phase 3 trials form the basis of our NDA submission to the U.S. FDA



Trial 17103: Dasiglucagon significantly reduced the requirement for IV glucose in a hospital setting

Part 1: Placebo control, crossover x 48 hours¹



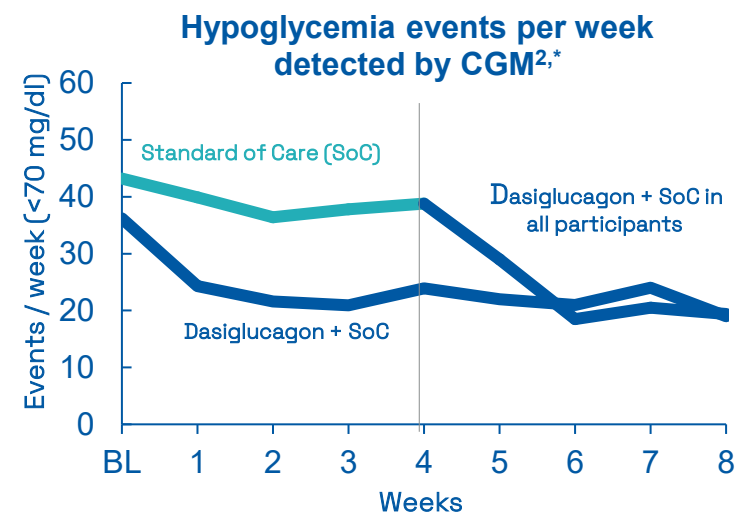
Part 2: 21-days open-label treatment¹

- 10 of 12 patients weaned off IV glucose >12 hours
- 7 patients weaned off IV glucose without need for pancreatectomy

42 of 44 participants continued into long-term extension trial 17106



Trial 17109: Dasiglucagon reduced time in hypoglycemia by ~50% and hypoglycemic events by 37-40% in a homecare setting

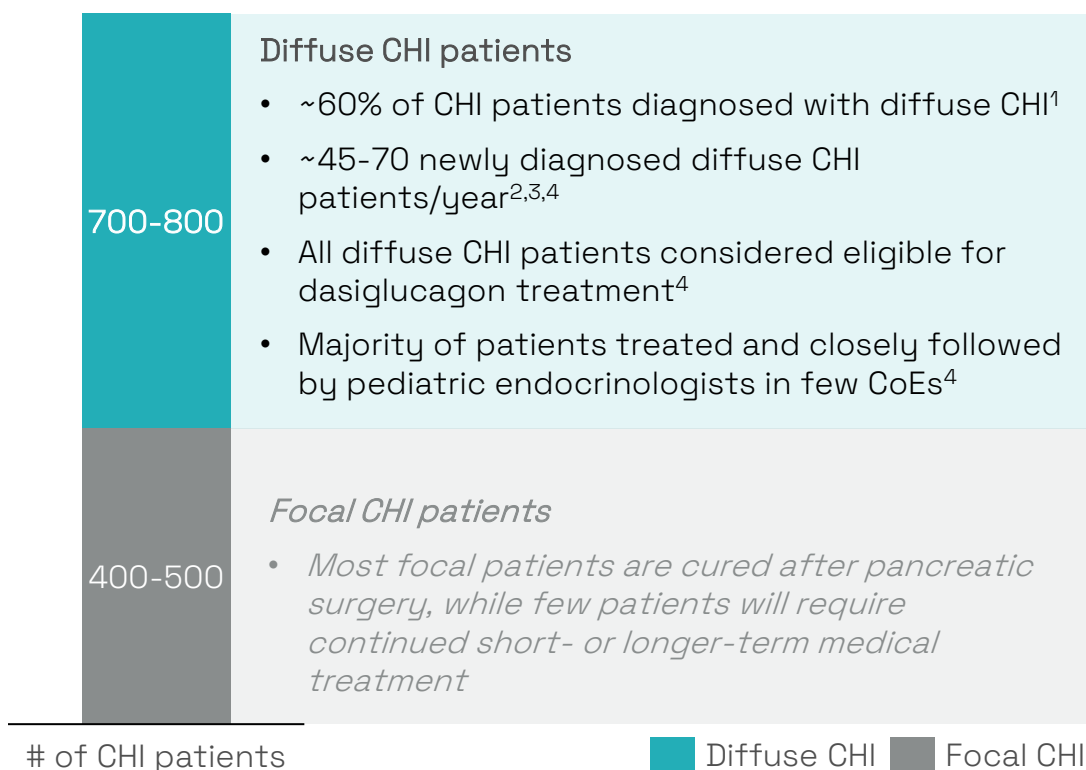


*Primary endpoint comparing rates of hypoglycemia detected by SMPG demonstrated no difference between dasiglucagon and SoC
CGM = continuous glucose monitoring; SMPG = self-measured plasma glucose

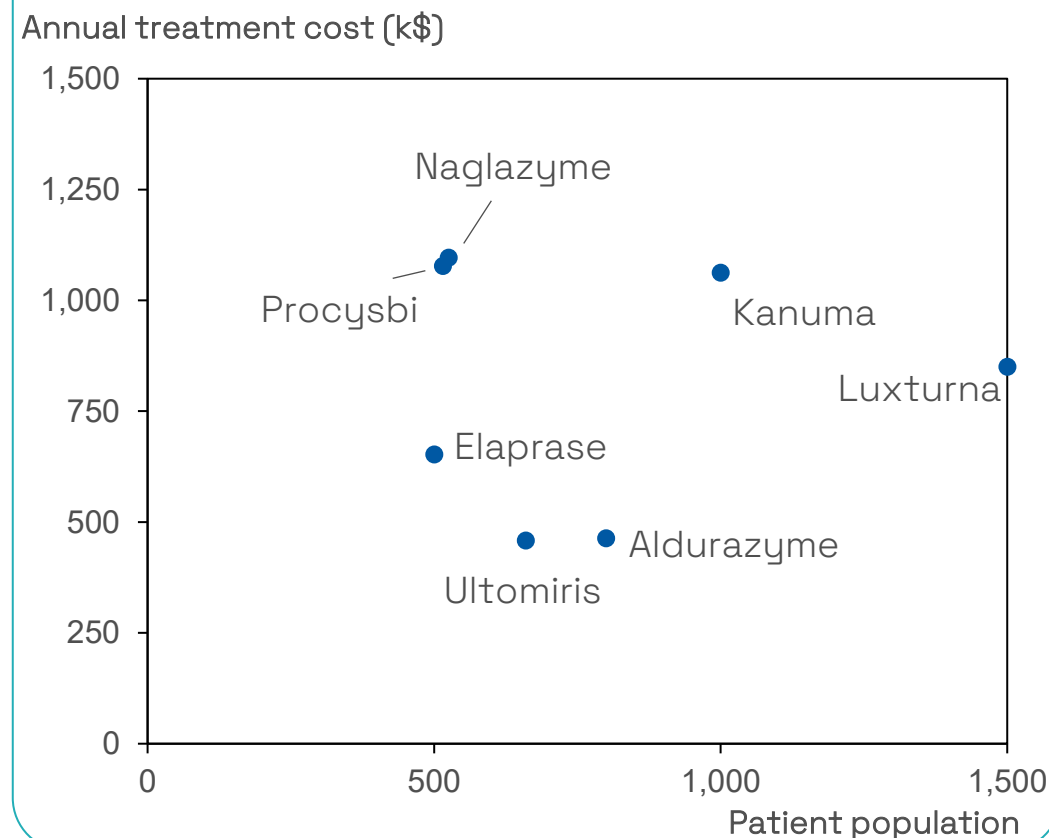
- Assessed as generally well tolerated in both trials
- Skin reactions and gastrointestinal disturbances most frequently reported adverse events

Opportunity to treat up to 800 patients at ultra-rare disease price levels in the U.S.

Patients eligible for dasiglucagon treatment in the US



Ultra-rare disease therapies with clear clinical value command premium prices in US⁵



Short Bowel Syndrome (SBS) is a rare, chronic and debilitating condition

High unmet need

- SBS is a rare, chronic and debilitating condition resulting in impaired intestinal absorptive capacity^{1, 2}
- SBS is associated with significant medical complications including liver and renal failure, metabolic complications, chronic fatigue, and life-threatening infections³

Life-long dependency on parenteral support (PS)

- SBS patients experience chronic dependence on complex PS to provide necessary nutrition and fluid intake and balance³
- PS management is associated with a significant burden on health care systems and reduction in the patients' and caregivers' quality of life^{4,5}

Need for improved treatment options

- More effective and convenient treatments to further reduce PS is needed, with the ultimate goal of enteral autonomy³



Glepaglutide has best-in-class potential as a next-generation GLP-2 therapy for SBS patients

Gattex® (teduglutide): only currently available GLP-2 treatment



Effective half-life of 1.3 hours at steady state



0.05 mg/kg daily subcutaneous dosing via vial/syringe



Multi-step reconstitution process¹



Glepaglutide: a long-acting stable GLP-2 analog^a



Effective half-life of ~88 hours at steady state²



Expected 10 mg twice-weekly subcutaneous dosing



Ready-to-use auto-injector with needle protection
• Forms depot at the injection site



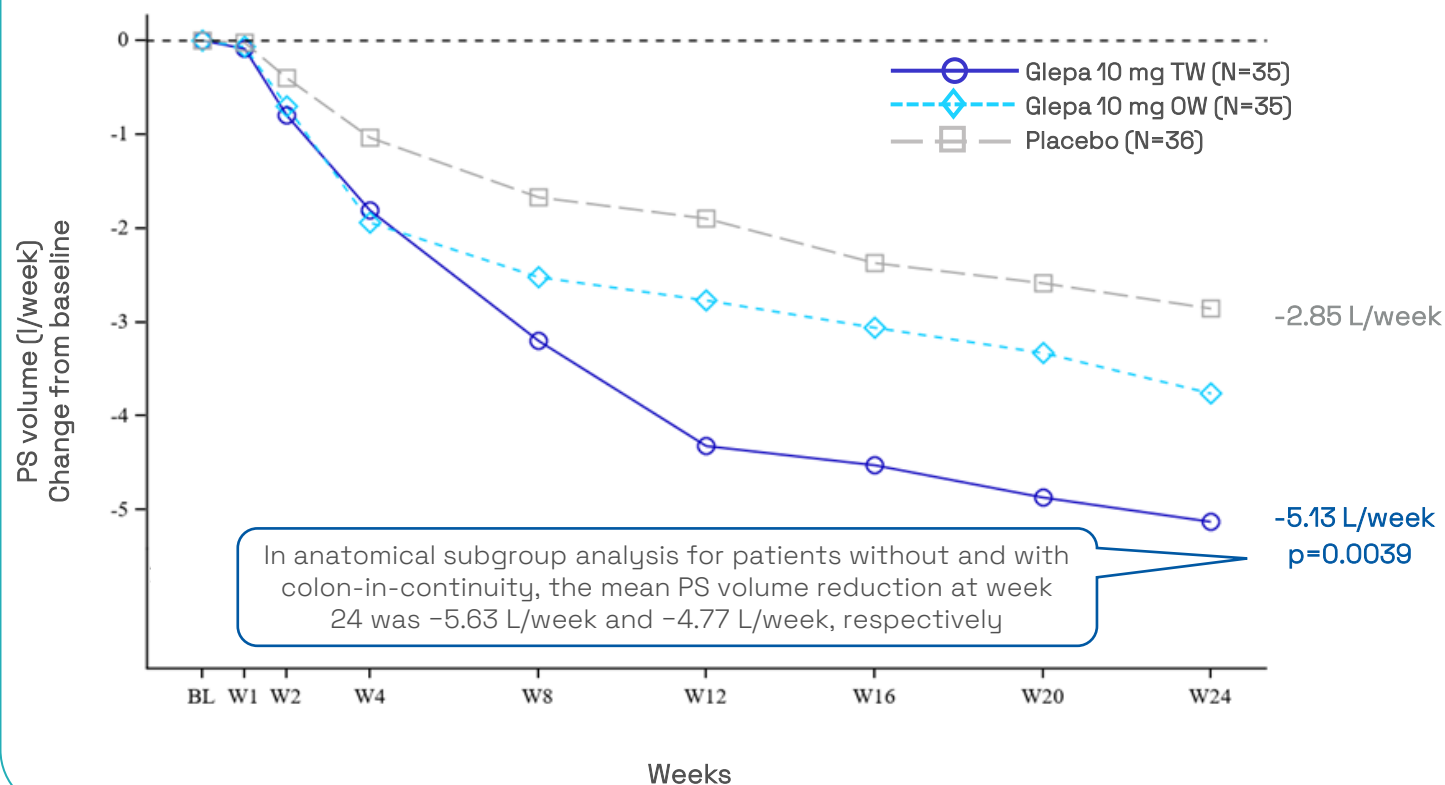
An MAA to the EMA was submitted in June 2025



Second Phase 3 trial initiated (EASE-5)
• Further confirmatory evidence for U.S. resubmission

Glepaglutide significantly reduced weekly PS volume at Week 24 in the EASE SBS-1 trial

Phase 3 trial of glepaglutide in people with SBS (EASE-1)¹



Clinical response was significantly higher with twice weekly glepaglutide compared to placebo (p=0.0243)

- 65.7% twice weekly glepaglutide
- 45.7% once weekly glepaglutide
- 38.9% placebo group

9 patients treated with glepaglutide discontinued PS during the trial

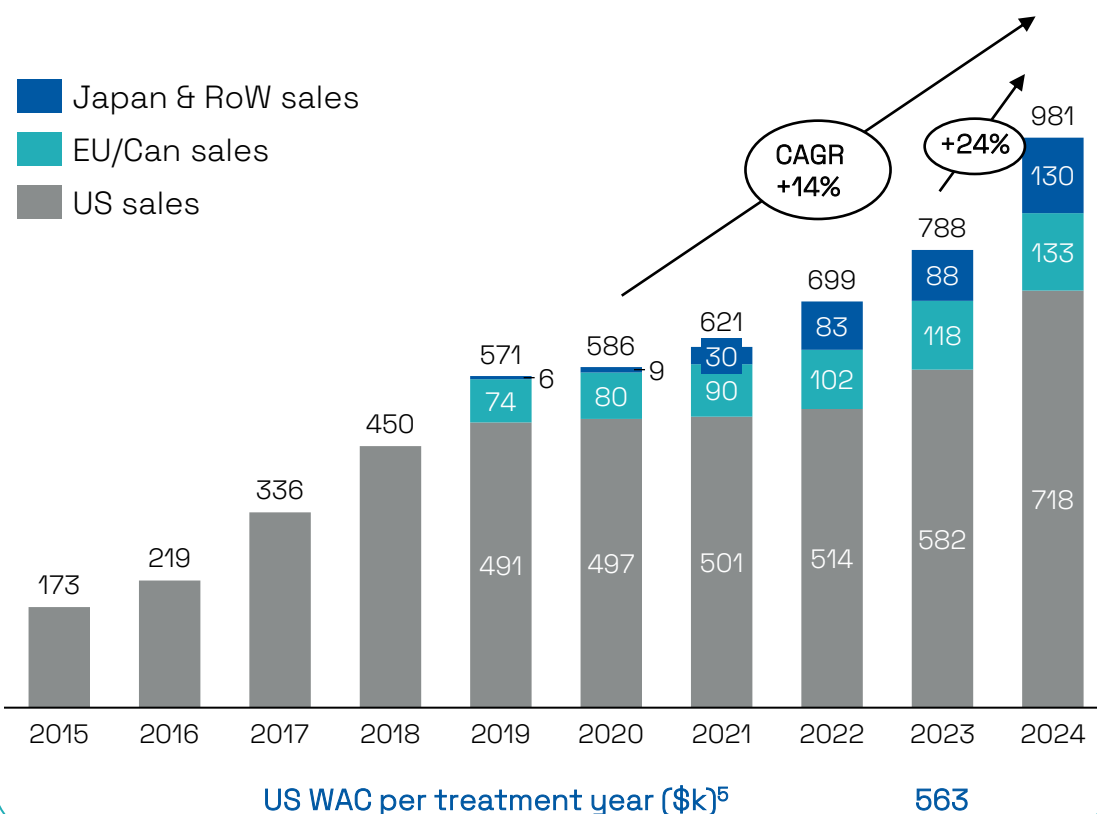
- 14% (n=5) twice weekly glepaglutide
- 11% (n=4) once weekly glepaglutide
- No patients receiving placebo

Glepaglutide appeared to be well-tolerated in the trial

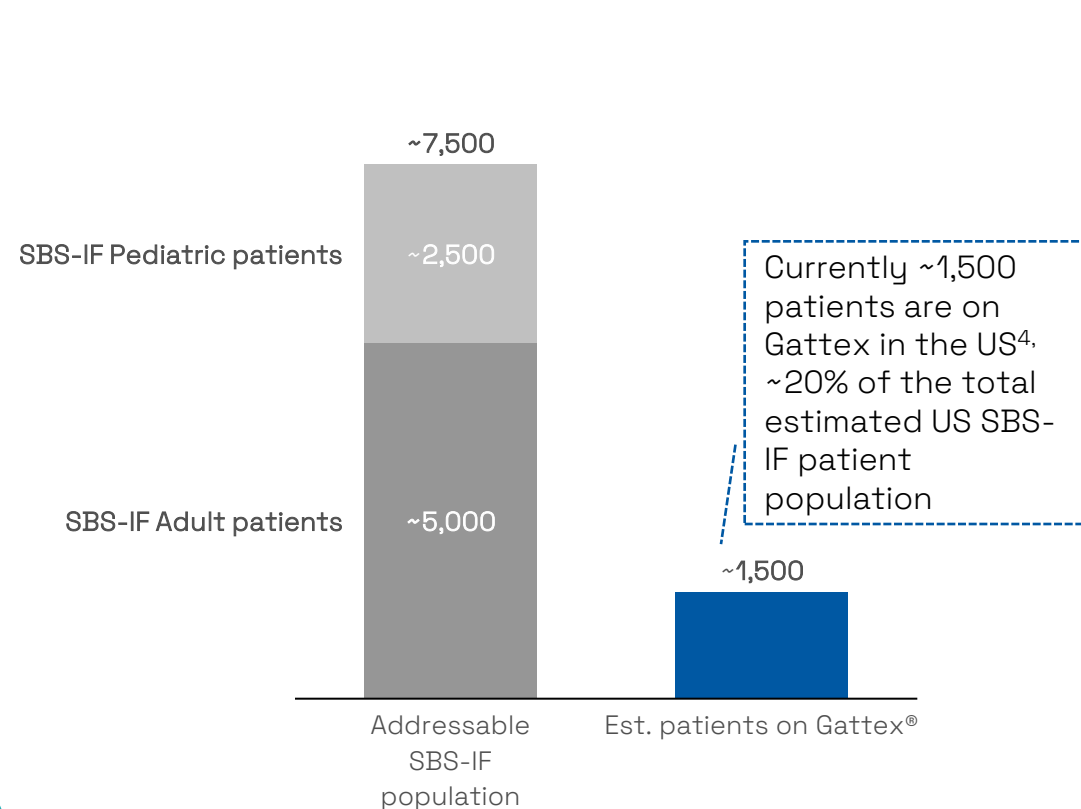
- Most frequently reported adverse events were injection site reactions and gastrointestinal events

Global teduglutide sales approaching USD 1 billion with significant room for market expansion

Global teduglutide Sales^{1,2} (USD Million)



Estimated US SBS-IF Patients³



Chronic inflammation

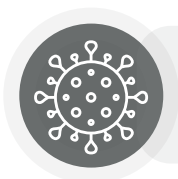
Corporate Presentation

ZP9830 is a Kv1.3 inhibitor designed to treat cell-mediated immune disorders

ZP9830 inhibits Kv1.3, the main K⁺ channel of leukocytes from the innate and adaptive immune system¹



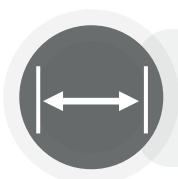
Kv1.3 channels are essential for the activation, proliferation, migration and cytokine production of leukocytes²



T effector memory and class-switched memory B cells play a key role in autoimmunity and chronic inflammation and are dependent on Kv1.3 for function³



Inhibition of Kv1.3 channels preserves the protective effects of the rest of the immune system, making it an attractive pharmaceutical target

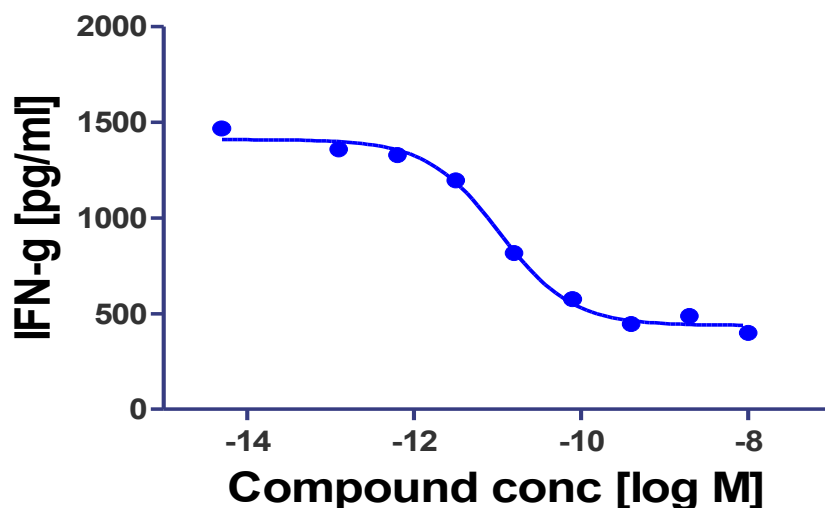


ZP9830 is a potent and selective Kv1.3 inhibitor with potential to treat a broad range of cell-mediated autoimmune diseases. First-in-human clinical trial initiated in Q4 2024⁴

Topline results from the first-in-human clinical trial with ZP9830 is expected in H1 2026

Anti-inflammatory effects of Kv1.3 ion channel inhibition

Concentration-dependent inhibition of pro-inflammatory cytokine release (including IFN- γ , IL-2 and IL17A) from stimulated human whole blood¹



First-in-human SAD clinical trial²

The first-in-human Phase 1 single ascending dose trial includes 10 dose cohorts:

Cohorts 1-3 (SC): Assess safety and PK

Cohorts 4-9 (SC): Assess safety, PK, and PD

Cohort 10 (IV): Assess safety and PK

The trial will investigate:

- Safety and tolerability profile with single ascending doses
- PK profile to determine the appropriate dose level(s)
- Effect of ZP9830 on the body's immune system

Zealand is built to lead in metabolic health

Idea

Insights modulating multi-hormonal circuits



Discovery

>25 years of data to build ML models



Medical

Led by experts and pioneers in amylin therapeutics



Patients

Potential for 5 launches in 5 years^a



Utpal Singh

Chief Scientific Officer



David Kendall

Chief Medical Officer



Steven Johnson

Chief Development Officer

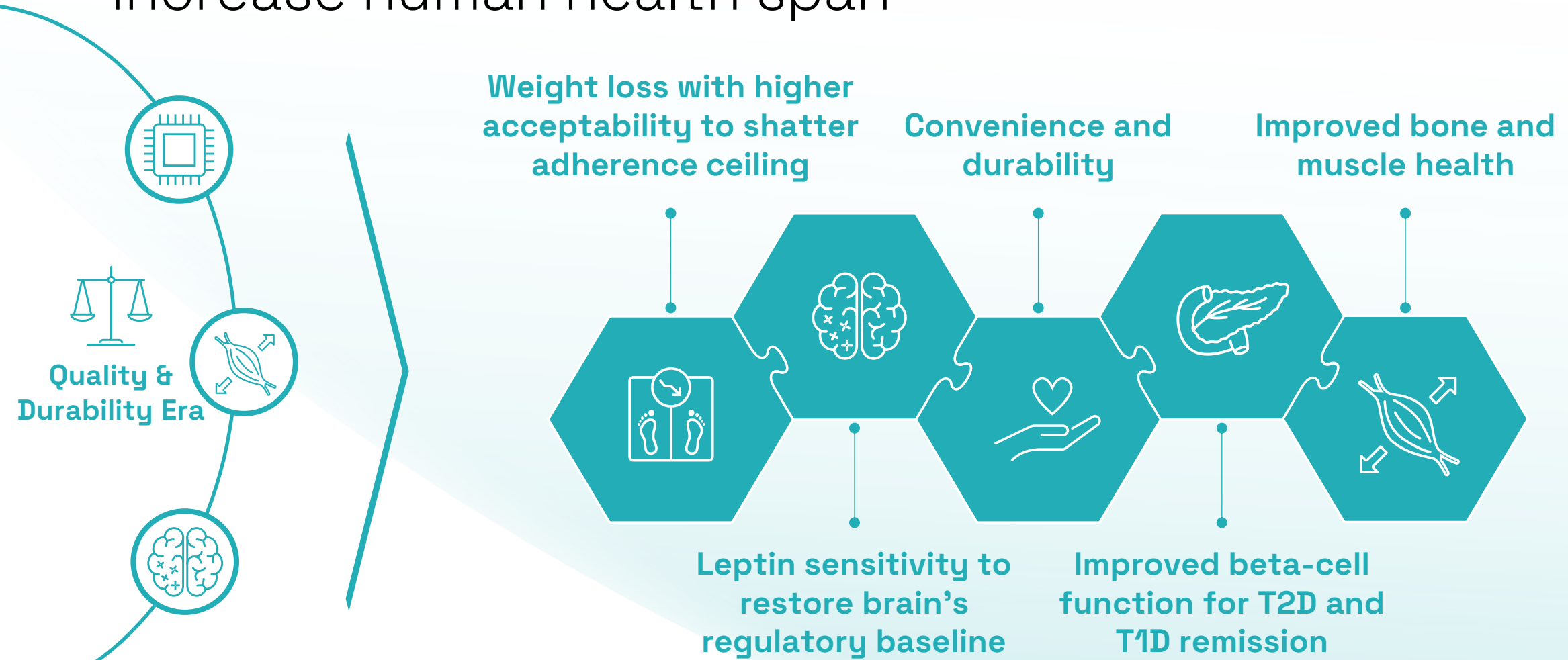


Steven Smith

Senior Global Medical Advisor

Our expertise across the value chain will harness human physiology to develop breakthrough medicines

Delivering outcomes that will increase human health span



Expanding platform reach through partnerships to reimagine medicine creation

Expand toolbox

Build multi-asset amylin franchise and expand toolbox to enable tissue-selective targeting

Strengthen platform

Access technologies (AI/ML) to develop predictive models leveraging our legacy data and expertise for challenging targets

Fuel clinical pipeline

Partnerships for assets that are at or near clinical readiness

Building a multi-asset amylin franchise to expand treatment options

Oral small-molecule amylin

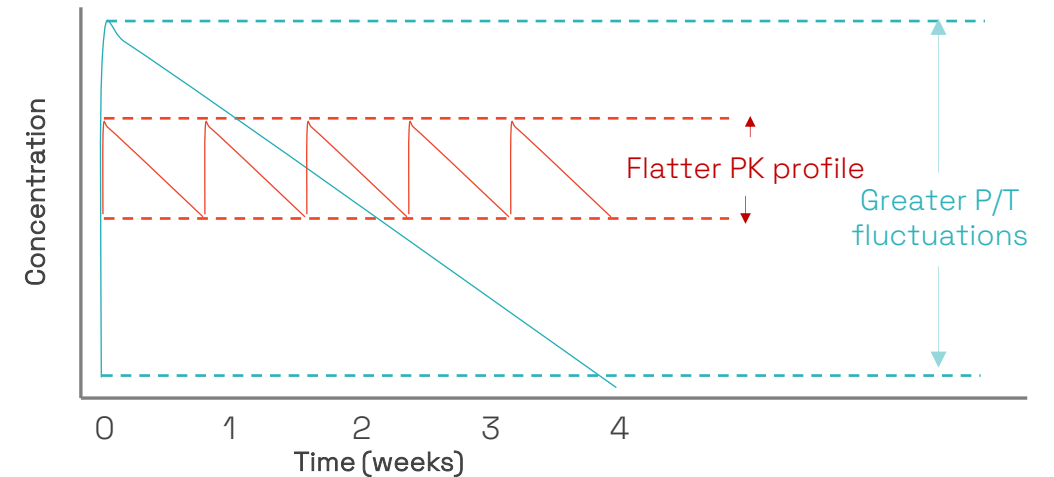
- ✓ Broader accessibility
- ✓ Greater flexibility in treatment options
- ✓ Supply chain resilience



True once-monthly injectable amylin

- ✓ Specifically designed for less frequent dosing
- ✓ Maintain favorable tolerability profile

Force-fitting QW profile into QM may lead to poor tolerability and/or lower efficacy

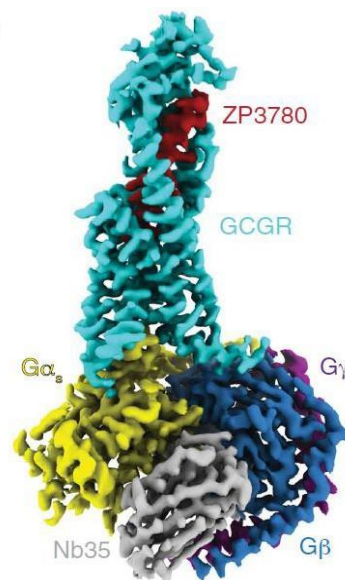


Investing in advanced computational methods for medicine creation

Structural dynamics and legacy data will enable precise molecule design and pivot from empirical sequence screening

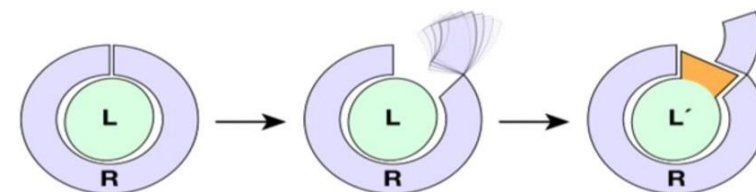
• Static model

Static views constrain design:



• Dynamic model

Molecular dynamics can reveal novel design:



3D structure:

Static binding site

MD simulation:

Dynamic binding sites

Alternative ligands:

Optimized interactions

Develop predictive ML models leveraging our legacy data

Source: Hilger et al. Science. 2020 Jul 31;369(6503) (with author permission).
MD=molecular dynamics. ML=machine learning L=ligand; L'=different ligand; R=receptor.

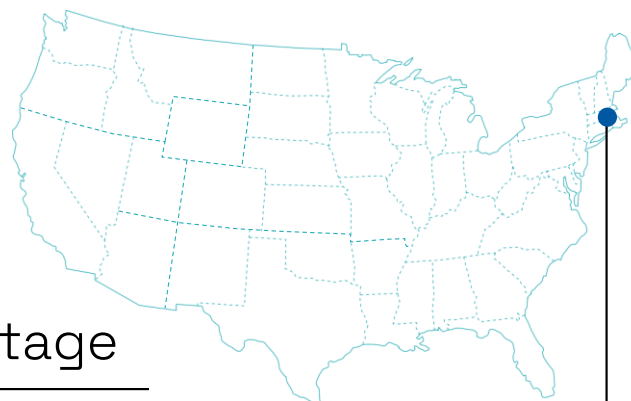
Integrating two biotech powerhouses in metabolic health

Expand the reach of our platform



Copenhagen: Build on our heritage

- Peptide engineering
- Structural biology
- Deep preclinical MoA studies
- 150 FTEs in Research by 2026



Boston: Accelerate medicine creation

- AI-ML driven peptide discovery with legacy data
- Automation to accelerate idea to clinic
- Hybrid modalities for tissue-selective targeting
- Ramp to 100 FTEs from 2026

We will build the world's most valuable metabolic health pipeline

**Focus on
our expertise**

**Partner to evolve
our platform**

**Accelerate our
research engine**

Deliver valued medicines

#1

idea → clinic
cycle times

+10

clinical
programs
by 2030

Additional company information

Corporate Presentation

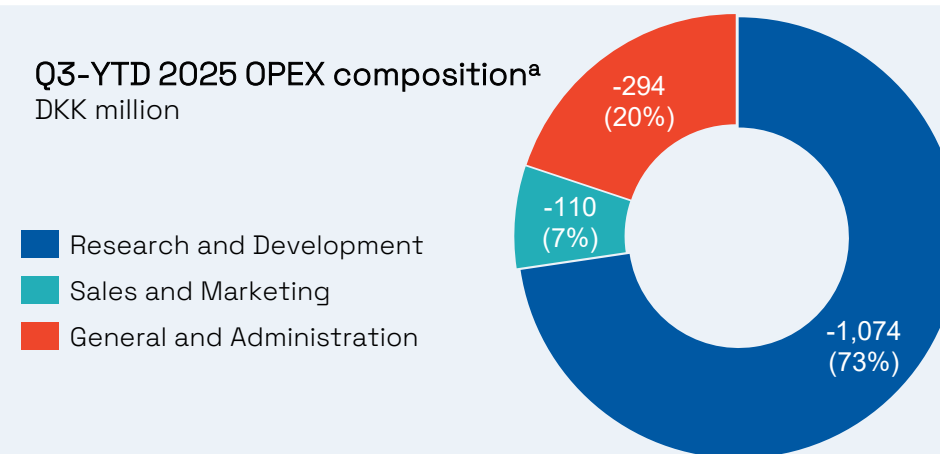
Q3 2025 YTD Profit & Loss

DKK million	Q3-25 YTD	Q3-24 YTD
Revenue	9,145.9	53.6
Gross profit	9,145.1	46.2
Research and development expenses	-1,074.5	-665.9
Sales and marketing expenses	-110.3	-50.2
General and administrative expenses	-293.9	-199.8
Other operating items ^a	-	-3.1
Net operating expenses^a	-1,478.6	-919.1
Operating result^a	7,666.5	-872.9
Net financial items	-62.5	81.1
Result before tax^a	7,604.0	-791.8
Tax	-573.4	4.0
Net result for the period^a	7,030.5	-787.8

P&L reflecting strategic investments in differentiated R&D assets and organization

- Revenue of DKK 9,146 million driven by the initial upfront payment under the partnership agreement with Roche for petrelintide.
- R&D expenses of DKK 1,074 million, representing 73% of the cost base, are mainly driven by development costs for the mid-stage obesity assets, whereas S&M expenses of DKK 110 million are driven by pre-commercial activities associated with petrelintide and the rare disease assets. G&A expenses of DKK 294 million reflect strengthening of organizational capabilities, investments in IT infrastructure and legal expenses related to the patent portfolio.
- Net financial items of DKK -62 million are driven by exchange rate adjustments, partly offset by interest income from the excess liquidity invested in marketable securities.

Q3-YTD 2025 OPEX composition^a DKK million



Strong financial terms and commitments

Petrelintide and petrelintide/CT-388



50% profit share in U.S. and Europe

Tiered **double-digit %** royalties on net sales in RoW ranging up to high-teens

Up to **USD 1.2bn^a** in outstanding development milestones

- Incl. USD 575m for Phase 3a initiation and USD 575m for Phase 3b initiation with petrelintide monotherapy

USD 125m (x2) in anniversary payments (2026+2027)

Up to **USD 2.4bn** in sales-based milestones

No CAPEX by Zealand Pharma related to commercial supply

Survodutide



Solely responsible for development and commercialization globally

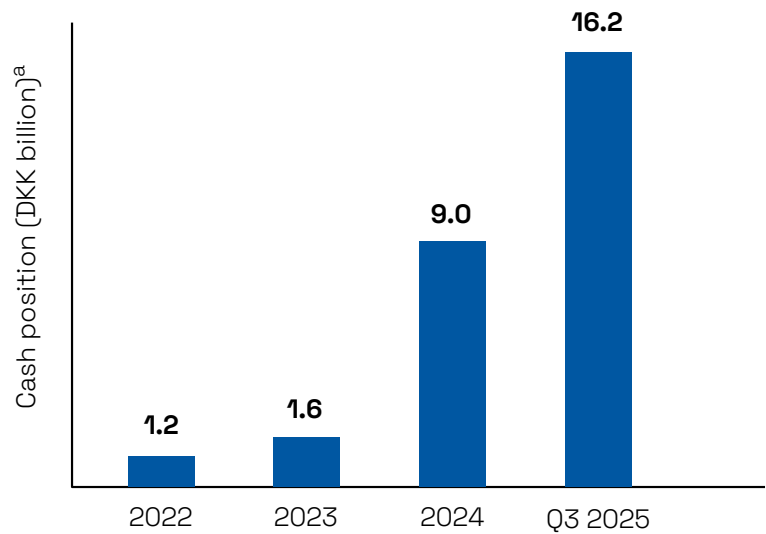
High single-digit to low double-digit % royalties on global sales

EUR 315 million outstanding in potential milestone payments

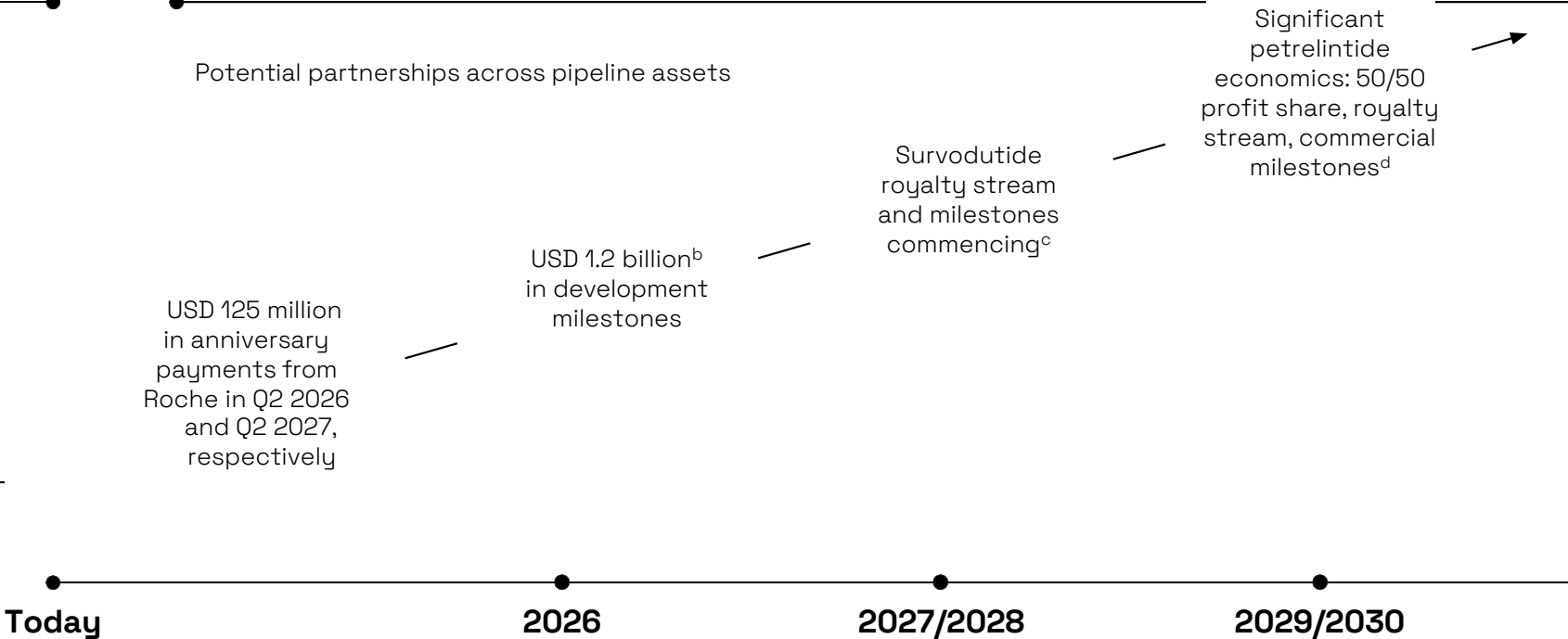
Financial muscle for accelerated growth

ILLUSTRATIVE

Robust capital position more than sufficient to deliver on key strategic priorities



Mid-term profitability drivers



^aCash position includes cash, cash equivalents and marketable securities; ^bIncluding USD 575m for Phase 3a initiation and Phase 3b initiation, respectively, with petrelintide monotherapy. Zealand Pharma will pay Roche USD 350 million for the contribution of CT-388 in the first combination product arising from the collaboration; ^cEUR 315 million outstanding potential development, regulatory and commercial milestones + high single to low double digit % royalties on global sales; ^dZealand Pharma and Roche will share profits in the U.S. and Europe on 50/50 basis, and Zealand Pharma is entitled to royalties on net sales in the rest of the world, and up to USD 2.4 billion in sales-based milestones.



• **David Kendall**
Chief Medical
Officer

• **Utpal Singh**
Chief Scientific
Officer

• **Christina S. Bredal**
Chief People Officer

• **Ivan Møller**
Chief Operating
Officer

• **Steven Johnson**
Chief Development Officer

• **Henriette Wennicke**
Chief Financial Officer

• **Adam Steensberg**
Chief Executive Officer

• **Eric Cox**
Chief Commercial Officer